

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**



**Budget Bureau  
Office of Budget and Program Evaluation**

In Cooperation with

**Office of the Director of Finance**

**Office of the Managing Director**

**November 15, 2007**

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING SEPTEMBER 30**

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## **What is the Quarterly City Managers Report?**

**The Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage and IOD Analysis:** This section provides tables which show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

**Management and Productivity Initiatives:** In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

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## Introduction: The Outlook at the End of September 2007

### The Current Fiscal Year 2008 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY08 with a \$49 million operating deficit compared to the \$107.3 million operating deficit in the adopted budget. After prior year adjustments, the projected year-end fund balance will be \$248.9 million, down from the FY07 year-end fund balance of \$297.9 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

#### REVENUES

<b>Tax Revenues:</b> Increased Business Privilege and Wage Tax revenue	\$44 million
<b>Public Property:</b> Increased income from lease of City property	\$14 million
<b>Recreation:</b> Eagles luxury box revenue	\$8 million
<b>PICA City Account:</b> FY07 base higher than budgeted	\$7 million
<b>Fire:</b> EMS fee payments higher than budgeted	\$2 million
<b>Finance:</b> PGW partial loan repayment, offset by elimination of a capital payment	\$4 million
<b>Streets:</b> Wireless Philadelphia pass-through payment	\$1 million
<b>Police:</b> Police on patrol payment budgeted for FY08, but budgeted in FY07	(\$1 million)

#### OBLIGATIONS

<b>Finance - Employee Benefits:</b> Health and medical costs exceeded adopted budget due to implementation of FOP and IAFF awards and negotiations with the FOP	(\$25 million)
<b>Human Services:</b> Increased funding for community-based prevention services to youth	(\$8 million)
<b>MOIS:</b> Departmental wireless applications, data center expansion and Broadband Partnership	(\$7 million)
<b>Indemnities:</b> Year to date claims higher than projected	(\$5 million)
<b>Office of Supportive Housing:</b> Increase in the homeless population	(\$4 million)
<b>Finance - Contribution to School District:</b> Recurring payment to decrease SDP deficit	(\$2 million)
<b>Law:</b> Restoration of City Council cuts and funding for delinquent tax initiative	(\$2 million)
<b>Managing Director's Office:</b> Increased City support for YVRP	(\$2 million)
<b>Public Property:</b> Increased inter-fund costs and public safety maintenance costs	(\$2 million)
<b>Fleet Management:</b> Class 100 increased overtime	(\$1 million)
<b>Fleet Management - Vehicle Purchases:</b> Restoration of council reduction	(\$1 million)
<b>Free Library:</b> Target budget reduction	(\$1 million)
<b>Office of Housing &amp; Community Development:</b> Low-income energy assistance program	(\$1 million)
<b>Public Health:</b> Increased demand for early childhood and women's health programs	(\$1 million)
<b>Streets:</b> Wireless pass through	(\$1 million)
<b>City Council:</b> Appropriations no longer needed	\$12 million
<b>Sinking Fund:</b> Savings from re-fundings	\$4 million
<b>Fire:</b> Class 100 savings	\$2 million
<b>PRIOR YEAR FUND BALANCE</b>	
Carry-over FY07 Year-end Fund Balance higher than projected in adopted budget	\$126 million

## The FY08 Budget Process

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget.

Bill No. 070116-AA, the Fiscal Year 2008 Operating Budget Ordinance for the City of Philadelphia, was introduced on February 22, 2007, approved by City Council on June 14, 2007, and signed by the Mayor on June 22, 2007. The budget ordinance, therefore, was prepared more than four months before the beginning of Fiscal Year 2008 on July 1, 2007. This meant that the Administration had to make FY08 revenue and expense projections midway through FY07.

As in past years, the Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY08, departments were asked to prepare target budgets with approximately a 1 percent decrease in spending. Given \$24.8 million in FY08 spending restorations in the November restatement of the FY08-FY12 Five Year Financial Plan—such as restoration of \$2.1 million in expenditures for essential police and fire department vehicles—the FY08 target budget reserve is \$13 million. FY08 revenues are coming in strongly, and the City projects a balanced budget with both additional costs and targeted savings taken into account. Since November 15, 2001, to weather the slow economic recovery and further prepare for looming budget challenges, the Administration has also imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads. We are continuing to evaluate all non life-safety position requests on a case by case basis to manage spending to affordable levels.

## Interpreting the FY07 Year End Fund Balance

Unaudited preliminary figures show the City's FY07 fund balance at positive \$297.9 million, increasing from \$254.5 million in FY06 as a result of a \$43.4 million operating surplus, after prior year adjustments. The FY07 operating surplus and positive fund balance are the result of budgetary initiatives, tax revenue growth, and other factors. Key among them are:

- **Containing staffing levels.** In FY07, despite containing staffing increases to 1 percent (23,050 positions) over FY06 levels, the cost of salaries and benefits grew \$207.5 million (10.3 percent). Increases were due to the impact of a negotiated 3 percent across-the-board salary increase (\$37.5 million); overtime cost over-runs (\$26 million), which grew 20.8 percent compared to the FY06 amount; and another \$12.6 million in settlement costs of union health and welfare reopeners, and termination of appeals of arbitration panel awards. The City worked to decrease or contain growing staff costs in FY07 through delays in hiring; continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every

two DROP separations; and concerted scrutiny of requested increases in positions that were exceptions to the City's hiring freeze policy, in place since FY01.

- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped Business Privilege Tax revenue increased by \$20.9 million above the FY06 amount (\$415 million), ending FY07 at \$436.4 million, and coming in \$28 million above the budgeted amount. Supported by an improving economy and successful job retention efforts that have helped stabilize (FY07 average monthly increase 0.2 percent) local employment, Wage Tax revenue grew by 3.6 percent (net of rate reductions) in FY07, \$56.3 million higher than the FY06 total and \$26 million above the budgeted amount. A weak \$1.7 million increase in Real Estate Tax proceeds (\$397.5 million) reflected the continued lack of reassessment by the Board of Revision of Taxes. Real Estate Transfer Tax (RTT) revenue decreased by \$19 million, but exceeded the budget estimate, (\$210 million). RTT results, compared to budget and the prior year, indicate that the real estate market was beginning to cool, but was not in distress, compared to several other parts of the country confronting the foreclosure crisis. FY07 Sales, Amusement, Parking and other taxes brought in an additional \$6.2 million above the FY06 amount.

### The Outlook for FY08 and Beyond

Philadelphia has avoided through careful fiscal management, the tax increases and lay offs that other major cities are now faces with. The City is continuing with its plan of moderate tax reductions. A variety of budgetary issues that were addressed in FY08 will continue to create challenges in future years. They include:

- **Future revenue growth constrained by planned tax reductions.** Fiscal Year 2008 is the thirteenth consecutive year of Wage and Business Privilege Tax reductions. The City of Philadelphia stands alone among major cities in continuing to reduce tax rates over a decade-long period that included a serious recession in the early 2000s that disrupted state and local government finances across the country. Although tax reductions are important to the health and competitiveness of Philadelphia, they have made the task of managing the City's finances even more difficult, when combined with perennially increasing pension, healthcare, and energy costs. In the first seven years of the tax reduction program, tax cuts were made on a year-by-year basis, which provided budgetary flexibility to respond to economic downturns and emergencies. In conjunction with the passage of the FY05 budget, however, legislation was enacted that prescribes specific wage tax reductions for each year through 2015. In addition, statewide tax reform legislation enacted in 2004 requires the City to make specific wage tax reductions each year through FY09. While state-specified reductions are consistent with reductions in legislation passed by City Council and signed by the Mayor, state imposition of changes in City tax rates restricts the City's budgetary flexibility.

From FY08 to FY12, planned business and wage tax cuts will eliminate \$1.7 billion in tax proceeds, compared to pre-1996 rates. In the FY08-FY12 Plan approved by PICA, BPT cuts beyond FY09 were eliminated, restoring \$12.5 million to the Plan. Despite the restoration, cumulative tax cuts from FY07-FY12 total \$1.97 billion (including \$450.9 million from planned reductions in FY08-FY12, alone). While this commitment, unique among the nation's cities, will improve the city's competitiveness, the City also works leaner and smarter than it did in 2000, and

the promise of renewed interest in City living and employment is being realized.

- **Millage Shift to the School District of Philadelphia (SDP).** To increase the SDP's ability to achieve a balanced budget, its share of millage was increased to 60 percent by transferring 1.69 mills from the City to the District, generating \$17.4 million more in FY08 revenue for the District, but creating a \$94 million revenue decrease in the City's Five Year Plan. In addition, the Administration pledged a \$2 million increase in the City's cash contribution to the District (to \$37 million annually), and assumption of \$8 million in social services contracts formerly in the SDP budget. While funds available to the City have decreased, the loss has been off-set by growth in other sources. With large out-year tax cuts in FY10-FY12, future District contributions will need to be weighed against City service requirements.
- **Increased criminal justice costs.** The City's criminal justice costs, spurred in part by a rising tide of violent crime in some areas of the city, are expected to continue to increase substantially in FY08, as they did in FY07. Together, Police, Prisons, Sheriff's Office, District Attorney's Office, and Defender's Association costs are projected to exceed planned spending by \$3 million in FY08, based on first quarter results. Much of the overage is due to growth in the Philadelphia Prison System's (PPS) inmate census. Since FY01, the average daily prison census has grown, while PPS's costs have grown by \$65 million, reaching \$208.4 in FY07. The FY08 Plan projects 5 percent growth in the census in FY08, and FY08-FY12 growth at less than 2.5 percent. Sustained census growth is a threat to the Five-Year Plan, as it is likely to drive contract and overtime spending beyond planned limits.
- **Pension fund performance.** Philadelphia's pension plan, like many defined benefit pension plans across the country over the past five years, has experienced a perfect storm, one formed by the post-911 downturn in the economy, poor stock market returns, record low interest rates, and the fact that employees enter retirement status earlier and live longer. The pension fund returned to adequate earnings in FY04. Despite the City's FY04 effort to manage the impact of fund performance on the General Fund by shifting its fund contribution to the "minimum municipal obligation" level, pension obligations are projected grow 14 percent over the life of the FY08-12 Plan. And in FY07, the City was compelled to lower its earnings rate assumption to 8.75 percent, to better reflect the market. As a result, pension costs will comprise 12.3 percent of projected General Fund revenues by FY09, up from 7 percent in FY03.
- **Increasing health benefits costs.** Labor contract awards, primarily those provisions regarding employee benefits, have resulted in marked growth in per-employee compensation over the past five years. Even with fewer General Fund employees, health insurance costs increased by 60 percent from FY01 to FY06. The Administration accepted an appeals court decision that emphasized the City's management rights, and also required the implementation of previously awarded health benefit increases to the International Association of Firefighters. In addition, the Administration settled health and welfare fund re-opener negotiations with District Councils 33 and 47 of the American Federation of State, County, and Municipal Employees, and negotiated items with the Fraternal Order of Police. All labor negotiations will yield a total FY08 impact of \$25.5 million (\$140.2 million over the life of the FY08-FY12 Plan). The cost base for the next round of labor negotiations has been raised, but many outstanding issues are now settled, clearing the way for negotiations covering FY09 and beyond. The potential for union healthcare costs and arbitration awards to exceed projections in future years continues to represent a risk to the Plan.

- **The need to find additional efficiencies.** It has been customary for each new Five Year Financial Plan to assume significant savings through target reductions, which, since FY03, have included significant reductions in the workforce. As a result of a hiring freeze for non-essential positions that has been in place since FY02 and FY05 position eliminations, the General Fund workforce declined from 24,530 at the end of FY03 to 23,050 at the end of FY07, a decline of 1,480 over four years. As a result, today's City workforce has dropped to forty-year lows. The Plan projects that the City will maintain reduced workforce levels through the entire FY08-FY12 period, with some modest increases in staffing to meet increased workloads and compensate for attrition imperiling normal operations. Achieving additional cost efficiencies will be challenging, especially in the face of a continuing trend of increased violence in FY08. The first quarter of FY08 is showing the strains of increased overtime due to increased police presence in hot spots, more criminal investigations, recreation center maintenance and programming, and higher censuses in prisons and homeless shelters. Additional, unplanned tax reductions, increases in pension costs, or other negative structural changes in revenues or expenditures (such as shortfalls in state funding of human services programs) are likely to further constrain opportunities for new efficiency initiatives beyond those assumed in the FY08-FY12 Plan.
- **Risk of federal and state budget cuts.** Over the past decade, the City has been successful in increasing federal and state funding for many health and social service programs, including increased formula-based and competitive grant funding. Increased funding has allowed the City to maintain critical social services without substantial increases in local financial support. However, with FY08 Commonwealth health and social service funding lower than had been expected, the City is pursuing efficiencies to maintain a balanced FY08-FY12 Five-Year Plan and preserving the quality of services.
- **Increased volatility of the City's tax structure.** The increase in Business Privilege Tax revenue in FY07 appears to be driven by the larger role played by the net income portion of the tax, because of continuous reductions in the gross receipts portion since FY96. Net income proceeds are tied more directly to profitability than are gross receipts, and so are more like to reflect fluctuations in the national and local economy. Similarly, as a result of the rapid growth in Philadelphia property values, the Real Estate Transfer Tax has come to make up an increasingly large proportion of the City's tax revenue stream. However, the Transfer Tax depends not only on fluctuations in the value of property, but also on the number of property transactions, which vary considerably from year to year. The result of a growing dependence on more volatile revenue sources means that the City's tax revenue stream may be increasingly sensitive to business and economic cycles. This suggests the need for caution in interpreting the City's FY08 tax revenue performance and basing long-term financial policy on short-term effects.

In the present environment of continued challenges to the City's fragile financial progress, fiscal stability can be maintained only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and sustain critical reimbursements from state and federal sources. Achieving the tenuous surpluses projected in the FY08-FY12 Five-Year Plan and averting another fiscal crisis will require difficult choices, particularly as the larger wage tax cuts begin to take an accelerating effect in FY10 and beyond. Ensuring the continuity of service delivery and successfully maintain our improved fund balance will be a critical measure of fiscal

health in the eyes of the nation. City managers, municipal union leaders, local elected officials, members of the media and the public should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies or rely on speculative future revenues or savings.

The objectives of Philadelphia government are to:

- Maintain fiscal health with a steady rate of planned tax reduction
- Implement blight elimination and neighborhood transformation
- Provide high quality public education for all children, and comprehensive, coordinated services for all children and families
- Enhance public safety and quality of life standards for all communities
- Promote economic development, including a new emphasis on information technology, telecommunications, and biotechnology

In today's climate, staying on course to achieve these goals will require creativity, determination, perseverance, and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

**Dianne E. Reed**  
**Budget Director**  
**Office of Budget and Program Evaluation**  
**Office of the Director of Finance**  
**City of Philadelphia**  
**November 15, 2007**

TABLE FB-1  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

(000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008									
		YEAR TO DATE			FULL YEAR						
		Target Budget Plan	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)			
							Adopt.	Budget	Target	Budget	
<b><u>REVENUES</u></b>											
Taxes	2,435,855	430,252	449,242	18,990	2,414,651	2,435,101	2,458,592	43,941	23,491		
Locally Generated Non - Tax Revenues	247,911	59,038	58,018	(1,020)	267,209	262,505	274,757	7,548	12,252		
Revenues from Other Governments	788,164	168,461	113,704	(54,757)	770,043	769,356	790,130	20,087	20,774		
Other Govts. - PICA City Account (1)	244,771	65,480	64,270	(1,210)	254,758	255,258	261,917	7,159	6,659		
Sub-Total Other Governments	1,032,935	233,941	177,974	(55,967)	1,024,801	1,024,614	1,052,047	27,246	27,433		
Revenues from Other Funds of City	27,417	0	0	0	24,749	24,749	24,749	0	0		
Other Sources	0	0	0	0	0	0	0	0	0		
<b>Total Revenue and Other Sources</b>	<b>3,744,118</b>	<b>723,231</b>	<b>685,234</b>	<b>(37,997)</b>	<b>3,731,410</b>	<b>3,746,969</b>	<b>3,810,145</b>	<b>78,735</b>	<b>63,176</b>		
<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>											
Personal Services	1,327,589	312,947	316,752	(3,805)	1,375,787	1,367,915	1,370,439	5,348	(2,524)		
Personal Services - Employee Benefits	890,331	487,561	487,561	0	923,903	948,403	948,403	(24,500)	0		
Sub-Total Employee Compensation	2,217,919	800,508	804,313	(3,805)	2,299,691	2,316,319	2,318,843	(19,152)	(2,524)		
Purchase of Services	1,151,610	871,623	825,039	46,584	1,168,648	1,176,473	1,193,149	(24,501)	(16,676)		
Materials, Supplies and Equipment	89,087	37,205	40,383	(3,178)	88,401	89,922	90,437	(2,037)	(515)		
Contributions, Indemnities and Taxes	118,960	42,735	42,404	331	119,722	114,372	114,372	5,350	0		
Debt Service	89,154	27,260	27,260	0	101,035	99,137	99,137	1,898	0		
Payments to Other Funds	38,727	572	572	0	28,912	28,912	30,912	(2,000)	(2,000)		
Advances & Miscellaneous Payments	31,200	32,310	32,310	0	32,310	32,310	32,310	0	0		
<b>Total Obligations / Appropriations</b>	<b>3,736,657</b>	<b>1,812,213</b>	<b>1,772,281</b>	<b>39,931</b>	<b>3,838,719</b>	<b>3,857,445</b>	<b>3,879,161</b>	<b>(40,442)</b>	<b>(21,715)</b>		
<b>Operating Surplus (Deficit)</b>	<b>7,461</b>	<b>(1,088,981)</b>	<b>(1,087,047)</b>	<b>1,934</b>	<b>(107,309)</b>	<b>(110,476)</b>	<b>(69,016)</b>	<b>38,293</b>	<b>41,461</b>		
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>											
Net Adjustments - Prior Years	35,902			0	18,000	18,000	20,000	(2,000)	2,000		
Fund for Contingencies											
<b>Operating Surplus/(Deficit) &amp; Prior Year Adj.</b>	<b>43,363</b>	<b>(1,088,981)</b>	<b>(1,087,047)</b>	<b>1,934</b>	<b>(89,309)</b>	<b>(92,476)</b>	<b>(49,016)</b>	<b>40,293</b>	<b>43,461</b>		
Prior Year Fund Balance	254,506			0	183,560	297,869	297,869	114,309	0		
<b>Year End Fund Balance</b>	<b>297,869</b>	<b>(1,088,981)</b>	<b>(1,087,047)</b>	<b>1,934</b>	<b>94,251</b>	<b>205,391</b>	<b>248,852</b>	<b>154,602</b>	<b>43,461</b>		

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**GENERAL FUND  
REVENUES**

Summary Table R-1  
 Analysis of Tax Revenue  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007  
 Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax	\$16.6			<p><b>FY 2007 Base</b>            FY 2007 Estimated Actual (5/07): \$1,151.3            FY 2007 Actual: \$1,167.5  <b>Increase: \$16.2</b></p> <p><b>FY 2007 to FY 2008 Base Growth Rate:</b>            5/07 Estimated Growth Rate: 4.0%            Current Estimated Growth Rate: 4.0%</p> <p><b>FY 2007 Tax Rate: Res.: 2.76% City , 1.5% PICA : Non-Res.: 3.7557% City</b>  <b>FY 2008 Tax Rate: Res.: 2.719% City , 1.5% PICA : Non-Res.: 3.7242% City</b>            The rate reductions are effective January 1</p>
Real Estate Tax		(\$0.2)		<p><b>FY 2007 Base</b>            FY 2007 Estimated Actual (5/07): \$402.6            FY 2007 Actual: \$397.5  <b>Decrease: (\$5.1)</b></p> <p><b>FY 2007 to FY 2008 Base Growth Rate:</b>            5/07 Estimated Growth Rate: 2.5%            Current Estimated Growth Rate: 3.6%</p> <p><b>FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills</b>  <b>FY 2008 Tax Rate: 33.05 mills City plus 49.59 mills School District Total 82.64 mills</b></p>
Business Privilege Tax	\$12.8			<p><b>FY 2007 Base</b>            FY 2007 Estimated Actual (5/07): \$423.0            FY 2007 Actual: \$436.4  <b>Increase: \$13.4</b></p> <p><b>FY 2007 to FY 2008 Base Growth Rate:</b>            5/07 Estimated Growth Rate: 2.6%            Current Estimated Growth Rate: 2.6%</p> <p><b>FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income</b>  <b>FY 2008 Tax Rate: 1.554 mills on gross receipts and 6.5% of net income</b></p>
Sales Tax		(\$2.5)		<p><b>FY 2007 Base</b>            FY 2007 Estimated Actual (5/07): \$135.0            FY 2007 Actual: \$132.6  <b>Decrease: (\$2.4)</b></p> <p><b>FY 2007 to FY 2008 Base Growth Rate:</b>            5/07 Estimated Growth Rate: 2.5%            Current Estimated Growth Rate: 2.5%</p> <p><b>FY 2007 Tax Rate: 1%</b>  <b>FY 2008 Tax Rate: 1%</b></p>
Real Estate Transfer Tax				<p><b>FY 2007 Base</b>            FY 2007 Estimated Actual (5/07): \$210.0            FY 2007 Actual: \$217.3  <b>Increase: \$7.3</b></p> <p><b>FY 2007 to FY 2008 Base Growth Rate:</b>            5/07 Estimated Growth Rate: -2.4%            Current Estimated Growth Rate: -5.7%</p> <p><b>FY 2007 Tax Rate: 3%</b>  <b>FY 2008 Tax Rate: 3%</b></p>
Other Taxes		(\$3.2)		
<b>Total Variance From TB Plan</b>	\$29.4	(\$5.9)	\$23.5	
<b>Difference between FY 2008 Adopted Budget and Target Budget Plan.</b>	\$20.4	\$0.0		
<b>Total Variance From Budget</b>	\$49.8	(\$5.9)	\$43.9	

TABLE R-2  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007  
 (000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Budget Bureau Projection	Bud. Bur. Projection Over (Under)	
							Budget	Target Budget	
<b><u>TAX REVENUES</u></b>									
<b>Wage &amp; Earnings</b>									
<i>Current</i>	1,162,391	284,715	287,776	3,061	1,166,217	1,176,510	1,196,078	29,861	19,568
<i>Prior</i>	5,061	1,752	2,229	477	8,000	8,000	5,000	(3,000)	(3,000)
Total	1,167,452	286,467	290,005	3,538	1,174,217	1,184,510	1,201,078	26,861	16,568
<b>Real Property</b>									
<i>Current</i>	367,257	8,843	10,414	1,571	358,747	353,732	358,494	(253)	4,762
<i>Prior</i>	30,286	10,414	11,144	730	41,000	41,000	36,000	(5,000)	(5,000)
Total	397,543	19,257	21,558	2,301	399,747	394,732	394,494	(5,253)	(238)
<b>Business Privilege</b>									
<i>Current</i>	401,911	10,009	17,004	6,995	385,180	400,352	403,180	18,000	2,828
<i>Prior</i>	34,447	5,350	7,791	2,441	25,000	25,000	35,000	10,000	10,000
Total	436,358	15,359	24,795	9,436	410,180	425,352	438,180	28,000	12,828
<b>Sales</b>									
<i>Current &amp; Prior</i>	132,572	34,317	33,974	(343)	138,375	138,375	135,886	(2,489)	(2,489)
Total	132,572	34,317	33,974	(343)	138,375	138,375	135,886	(2,489)	(2,489)
<b>Real Estate Transfer</b>									
<i>Current &amp; Prior</i>	217,329	55,350	57,997	2,647	205,000	205,000	205,000	0	0
Total	217,329	55,350	57,997	2,647	205,000	205,000	205,000	0	0
<b>Net Profits</b>	15,262	1,191	1,280	89	14,887	14,887	14,701	(186)	(186)
<b>Parking</b>	50,310	12,351	13,018	667	50,828	50,828	49,588	(1,240)	(1,240)
<b>Amusement</b>	16,454	5,170	5,494	324	17,829	17,829	16,865	(964)	(964)
<b>Other</b>	2,575	789	1,121	332	3,588	3,588	2,800	(788)	(788)
<b>TOTAL TAX REVENUE</b>	2,435,855	430,252	449,242	18,990	2,414,651	2,435,101	2,458,592	43,941	23,491
<b><u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u></b>									
City Wage & Earnings Tax	1,167,452	286,467	290,005	3,538	1,174,217	1,184,510	1,201,078	26,861	16,568
PICA Wage & Earnings Tax	317,618	84,932	82,119	(2,813)	323,667	324,167	330,323	6,656	6,156
Total Wage & Earnings Tax	1,485,070	371,399	372,124	725	1,497,884	1,508,677	1,531,401	33,517	22,724
City Net Profits Tax	15,262	1,191	1,280	89	14,887	14,887	14,701	(186)	(186)
PICA Net Profits Tax	10,265	1,601	1,613	12	10,672	10,672	10,676	4	4
Total Net Profits Tax	25,527	2,792	2,893	101	25,559	25,559	25,377	(182)	(182)
PICA Wage & Earnings Tax	317,618	84,932	82,119	(2,813)	323,667	324,167	330,323	6,656	6,156
PICA Net Profits Tax	10,265	1,601	1,613	12	10,672	10,672	10,676	4	4
Total PICA Wage, Earnings & Net Profits Tax	327,883	86,533	83,732	(2,801)	334,339	334,839	340,999	6,660	6,160
less: PICA Net Debt Service	83,112	0	0	0	79,581	79,581	79,081	(500)	(500)
equals: PICA City Account	244,771	86,533	83,732	(2,801)	254,758	255,258	261,918	7,160	6,660

Summary Table R-3  
**Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Finance	\$22.0			PGW partial loan repayment
Streets	\$1.0			Wireless Phila. pass through payment
Public Property	\$10.0			Increased income from lease of City Property
PICA City Account	\$6.7			FY07 base higher than budgeted
Fire	\$1.0			EMS Fees higher than budgeted
Police		(\$1.2)		Police on Patrol payment budgeted in FY08 but received in FY07.
All Other	\$0.2			
<b>Total Variance From TB Plan</b>	<b>\$40.9</b>	<b>(\$1.2)</b>	<b>\$39.7</b>	
Difference between FY 2007 Adopted Budget and Target Budget Plan.				
		(\$4.9)		
<b>Total Variance From Budget</b>	<b>\$40.9</b>	<b>(\$6.1)</b>	<b>\$34.8</b>	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
<b>TOTAL OTHER SOURCES</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$0.0</b>	

TABLE R-4  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**  
(000 omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR			Current Projection	
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Budget	Target Budget
<b>LOCAL NON - TAX REVENUES</b>									
<b>Police</b>	<b>1,676</b>	<b>450</b>	<b>545</b>	<b>95</b>	<b>1,770</b>	<b>1,770</b>	<b>1,770</b>	<b>0</b>	<b>0</b>
<b>Streets</b>	<b>6,101</b>	<b>1,715</b>	<b>1,617</b>	<b>(98)</b>	<b>5,985</b>	<b>5,985</b>	<b>6,985</b>	<b>1,000</b>	<b>1,000</b>
San. Collection Fee-PHA	1,293	330	392	62	1,350	1,350	1,350	0	0
Survey Charges	1,039	275	208	(67)	1,160	1,160	1,160	0	0
Other	3,769	1,110	1,017	(93)	3,475	3,475	4,475	1,000	1,000
<b>Fire</b>	<b>28,304</b>	<b>6,825</b>	<b>6,760</b>	<b>(65)</b>	<b>26,300</b>	<b>27,300</b>	<b>28,300</b>	<b>2,000</b>	<b>1,000</b>
Emergency Medical Service Fees	27,602	6,750	6,751	1	26,000	27,000	28,000	2,000	1,000
Other	702	75	9	(66)	300	300	300	0	0
<b>Public Health (1)</b>	<b>10,735</b>	<b>2,343</b>	<b>2,496</b>	<b>153</b>	<b>9,373</b>	<b>9,373</b>	<b>9,373</b>	<b>0</b>	<b>0</b>
<b>Recreation</b>	<b>133</b>	<b>35</b>	<b>15</b>	<b>(20)</b>	<b>150</b>	<b>8,150</b>	<b>8,150</b>	<b>8,000</b>	<b>0</b>
Luxury Box Revenue	0	0	0	0	0	8,000	8,000	8,000	0
Stadium- Other	0	35	15	(20)	150	150	150	0	0
Non--Stadium - Other	133	0	0	0	0	0	0	0	0
<b>Public Property</b>	<b>20,656</b>	<b>6,305</b>	<b>6,299</b>	<b>(6)</b>	<b>27,936</b>	<b>31,936</b>	<b>41,936</b>	<b>14,000</b>	<b>10,000</b>
Cable TV Franchise Fees	12,986	3,075	3,565	490	12,300	12,300	12,300	0	0
Telephone Commissions	1,025	250	94	(156)	1,000	1,000	1,000	0	0
PATCO. Lease Payment	2,806	0	0	0	3,036	3,036	3,036	0	0
Rent from Real Estate	384	255	122	(133)	1,100	1,100	1,100	0	0
Sale/Lease of Capital Assets	1,682	2,000	1,612	(388)	8,000	12,000	22,000	14,000	10,000
Other	1,773	725	906	181	2,500	2,500	2,500	0	0
<b>Human Services (1)</b>	<b>4,967</b>	<b>1,125</b>	<b>1,153</b>	<b>28</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>	<b>0</b>
<b>Licenses &amp; Inspections</b>	<b>45,432</b>	<b>9,901</b>	<b>10,639</b>	<b>738</b>	<b>44,963</b>	<b>44,963</b>	<b>44,963</b>	<b>0</b>	<b>0</b>
<b>Records</b>	<b>18,990</b>	<b>4,842</b>	<b>4,532</b>	<b>(310)</b>	<b>19,490</b>	<b>19,490</b>	<b>18,490</b>	<b>(1,000)</b>	<b>(1,000)</b>
Recording of Legal Instruments	11,423	2,825	2,655	(170)	11,300	11,300	10,300	(1,000)	(1,000)
Other	7,567	2,017	1,877	(140)	8,190	8,190	8,190	0	0
<b>Finance</b>	<b>10,124</b>	<b>2,733</b>	<b>2,585</b>	<b>(148)</b>	<b>39,990</b>	<b>21,742</b>	<b>21,742</b>	<b>(18,248)</b>	<b>0</b>
Burglar Alarm Fees & Licenses	3,149	1,133	1,129	(4)	3,500	3,500	3,500	0	0
Solid Waste Code Violations (SWEEP)	2,330	600	598	(2)	2,500	2,500	2,500	0	0
Employee Health Benefit Charges	1,635	500	356	(144)	2,090	2,090	2,090	0	0
Other	3,010	500	502	2	31,900	13,652	13,652	(18,248)	0
<b>Revenue</b>	<b>3,912</b>	<b>110</b>	<b>184</b>	<b>74</b>	<b>500</b>	<b>1,700</b>	<b>2,950</b>	<b>2,450</b>	<b>1,250</b>
Non-Profit Contribution Program	2,366	0	0	0	50	1,250	2,500	2,450	1,250
Other	1,546	110	184	74	450	450	450	0	0
<b>City Treasurer</b>	<b>39,419</b>	<b>5,794</b>	<b>5,625</b>	<b>(169)</b>	<b>22,600</b>	<b>22,600</b>	<b>22,600</b>	<b>0</b>	<b>0</b>
Interest Earnings	38,729	5,644	5,500	(144)	22,000	22,000	22,000	0	0
Other	690	150	125	(25)	600	600	600	0	0
<b>Clerk of Quarter Sessions</b>	<b>4,933</b>	<b>2,115</b>	<b>990</b>	<b>(1,125)</b>	<b>8,025</b>	<b>8,025</b>	<b>8,025</b>	<b>0</b>	<b>0</b>
<b>Register of Wills</b>	<b>3,496</b>	<b>1,045</b>	<b>939</b>	<b>(106)</b>	<b>3,850</b>	<b>4,194</b>	<b>4,194</b>	<b>344</b>	<b>0</b>
<b>Sheriff</b>	<b>10,862</b>	<b>2,850</b>	<b>3,708</b>	<b>858</b>	<b>6,150</b>	<b>6,150</b>	<b>6,150</b>	<b>0</b>	<b>0</b>
<b>First Judicial District</b>	<b>29,258</b>	<b>8,435</b>	<b>7,019</b>	<b>(1,416)</b>	<b>34,800</b>	<b>34,800</b>	<b>34,800</b>	<b>0</b>	<b>0</b>
Court Costs, Fees and Charges	16,196	5,000	4,070	(930)	20,500	20,500	20,500	0	0
Code Violation Fines	2,964	860	885	25	3,250	3,250	3,250	0	0
Moving Violation Fines (Traffic Court)	8,784	2,250	1,893	(357)	10,000	10,000	10,000	0	0
Other	1,314	325	171	(154)	1,050	1,050	1,050	0	0
<b>All Other</b>	<b>8,913</b>	<b>2,415</b>	<b>2,912</b>	<b>497</b>	<b>10,827</b>	<b>9,827</b>	<b>9,829</b>	<b>(998)</b>	<b>2</b>
<b>TOTAL LOCAL NON - TAX REVENUE</b>	<b>247,911</b>	<b>59,038</b>	<b>58,018</b>	<b>(1,020)</b>	<b>267,209</b>	<b>262,505</b>	<b>274,757</b>	<b>7,548</b>	<b>12,252</b>

(1) See Table R-5 for detail.

TABLE R-4  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**  
(000 omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR			Current Projection	
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Budget	Target Budget
<b><u>OTHER GOVERNMENTS</u></b>									
<b>PICA City Account (1)</b>	<b>244,771</b>	<b>65,480</b>	<b>64,270</b>	<b>(1,210)</b>	<b>254,758</b>	<b>255,258</b>	<b>261,917</b>	<b>7,159</b>	<b>6,659</b>
<b>Police</b>	<b>12,726</b>	<b>0</b>	<b>1,700</b>	<b>1,700</b>	<b>7,110</b>	<b>7,110</b>	<b>5,884</b>	<b>(1,226)</b>	<b>(1,226)</b>
State Reimbursement-Police Training	11,500	0	0	0	2,200	2,200	2,200	0	0
State Reimbursement-Police on Patrol	1,226	0	1,700	1,700	4,910	4,910	3,684	(1,226)	(1,226)
<b>Public Health (2)</b>	<b>50,291</b>	<b>14,250</b>	<b>15,422</b>	<b>1,172</b>	<b>57,570</b>	<b>57,570</b>	<b>57,570</b>	<b>0</b>	<b>0</b>
<b>Public Property</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>	<b>0</b>	<b>0</b>
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0
SEPTA Fixed Rent	0	0	0	0	0	0	0	0	0
SEPTA Debt Service	0	0	0	0	0	0	0	0	0
<b>Human Services (2)</b>	<b>565,174</b>	<b>137,000</b>	<b>76,111</b>	<b>(60,889)</b>	<b>548,888</b>	<b>548,201</b>	<b>548,201</b>	<b>(687)</b>	<b>0</b>
<b>Finance</b>	<b>59,932</b>	<b>7,250</b>	<b>10,337</b>	<b>3,087</b>	<b>59,804</b>	<b>59,804</b>	<b>81,804</b>	<b>22,000</b>	<b>22,000</b>
State Pension Fund Aid (Act 205)	57,742	7,000	8,102	1,102	58,000	58,000	58,000	0	0
State Police Fines	1,041	250	235	(15)	1,000	1,000	1,000	0	0
PGW Loan Repayment	0	0	2,000	2,000	0	0	22,000	22,000	22,000
Other	1,149	0	0	0	804	804	804	0	0
<b>Revenue</b>	<b>24,391</b>	<b>6,750</b>	<b>7,757</b>	<b>1,007</b>	<b>25,007</b>	<b>25,007</b>	<b>25,007</b>	<b>0</b>	<b>0</b>
Parking Violation Fines (Net PPA)	24,382	6,750	7,757	1,007	25,000	25,000	25,000	0	0
Other	9	0	0	0	7	7	7	0	0
<b>City Treasurer</b>	<b>5,303</b>	<b>0</b>	<b>142</b>	<b>142</b>	<b>5,475</b>	<b>5,475</b>	<b>5,475</b>	<b>0</b>	<b>0</b>
Retail Liquor License	1,116	0	0	0	1,200	1,200	1,200	0	0
State Utility Tax Refund	4,187	0	142	142	4,275	4,275	4,275	0	0
<b>Commerce-Convention Center Offset</b>	<b>21,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,746</b>	<b>21,746</b>	<b>21,746</b>	<b>0</b>	<b>0</b>
<b>First Judicial District</b>	<b>17,362</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,565</b>	<b>16,565</b>	<b>16,565</b>	<b>0</b>	<b>0</b>
State Reimbursement-Intensive Probation	5,624	0	0	0	6,175	6,175	6,175	0	0
State Reimbursement-County Court Costs	10,075	0	0	0	10,075	10,075	10,075	0	0
Other	1,663	0	0	0	315	315	315	0	0
<b>All Other</b>	<b>13,235</b>	<b>3,211</b>	<b>2,235</b>	<b>(976)</b>	<b>9,878</b>	<b>9,878</b>	<b>9,878</b>	<b>0</b>	<b>0</b>
<b>TOTAL OTHER GOVERNMENTS</b>	<b>1,032,935</b>	<b>233,941</b>	<b>177,974</b>	<b>(55,967)</b>	<b>1,024,801</b>	<b>1,024,614</b>	<b>1,052,047</b>	<b>27,246</b>	<b>27,433</b>

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).  
(2) See Table R-5 for detail.

Summary Table R-5  
**QUARTERLY CITY MANAGERS REPORT**  
**Summary of Revenue**  
**Dept. of Human Services/Dept. of Public Health**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**  
**(000 omitted)**

AGENCY AND REVENUE SOURCE	FY07 Actual	FY 08 Adopted Budget	FY 08 Target Budget	FY 08 Current Estimate	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Patient Care	8,223	7,858	7,858	7,258	(600)
Pharmacy Fees	1,769	915	915	1,515	600
Other	743	600	600	600	0
<b>Sub-Total Local Non-Tax</b>	<b>10,735</b>	<b>9,373</b>	<b>9,373</b>	<b>9,373</b>	<b>0</b>
<b>Revenue from Other Governments:</b>					
State:					
County Health (1)	11,026	11,500	11,500	11,500	0
Medical Assistance-Outpatient (Health Centers)	2,150	7,058	7,058	7,058	0
Medical Assistance-Nursing Home	13,900	16,384	16,384	16,384	0
Medical Assistance-Other	171	51	51	51	0
Federal:					
Medicare-Outpatient (Health Centers)	1,461	1,597	1,597	1,597	0
Medicare-Home Care (Nursing Home)	1,604	1,300	1,300	1,300	0
Medical Assistance-Outpatient (Health Centers)	2,630	2,078	2,078	2,078	0
Medical Assistance-Nursing Home	17,019	17,523	17,523	17,523	0
Medical Assistance-Other	208	30	30	30	0
Summer Food Inspection	122	49	49	49	0
<b>Sub-Total Other Governments</b>	<b>50,291</b>	<b>57,570</b>	<b>57,570</b>	<b>57,570</b>	<b>0</b>
<b>TOTAL, PUBLIC HEALTH</b>	<b>61,026</b>	<b>66,943</b>	<b>66,943</b>	<b>66,943</b>	<b>0</b>
<b>HUMAN SERVICES</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Child Care - S.S.I.	3,856	4,000	4,000	4,000	0
Other	1,111	500	500	500	0
<b>Sub-Total Local Non-Tax</b>	<b>4,967</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>
<b>Revenue from Other Governments:</b>					
State:					
Act 148 Reimbursement (Children & Youth/Juv. Just.) (1)	360,460	368,482	360,867	360,867	0
TANF Transition	24,306	6,928	13,856	13,856	0
Other	782	0	0	0	0
Federal:					
Title IV-B Reimbursement (C.& Y./Juv. Just.) (1)	3,419	0	0	0	0
T.A.N.F.	59,152	30,205	30,205	30,205	0
Title IV-E Reimbursement	116,327	143,273	143,273	143,273	0
Other	728	0	0	0	0
<b>Sub-Total Other Governments</b>	<b>565,174</b>	<b>548,888</b>	<b>548,201</b>	<b>548,201</b>	<b>0</b>
<b>TOTAL, HUMAN SERVICES</b>	<b>570,141</b>	<b>553,388</b>	<b>552,701</b>	<b>552,701</b>	<b>0</b>

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**GENERAL FUND**

**OBLIGATIONS**

**Table O-1**  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2008 for FY 2008  Reasons/Comments
Human Services		(8.00)		Community-based prevention services
Information Services, Mayor's Office of Managing Director (MDO)		(7.50)		Wireless applications, data center expansion, and broadband partnership
Office of Supportive Housing		(1.65)		Increased City support for YVRP
Police		(1.47)		Increase in homeless population
Public Property		(2.45)		YVRP and increased lump sum payouts
Sinking Fund (Debt Service)	1.90			Increased interfund and public maintenance costs
Prison		(2.00)		Savings from re-fundings
<b>TOTAL VARIANCE FROM TARGET BUDGET PLAN</b>	<b>\$1.90</b>	<b>(\$23.57)</b>	<b>(\$21.7)</b>	
Difference between FY 2008 Adopted Budget and FY2008 Current Target Budget Plan Obligations		<b>\$18.73</b>		
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>\$20.63</b>	<b>(\$4.84)</b>	<b>\$15.79</b>	

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

DEPARTMENT	FY 07 ACTUAL	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		TARGET BUDGET PLAN	ACTUAL ACTUAL	ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET	
Art Museum Subsidy	2,250,000	2,500,000	2,500,000	0	2,500,000	2,500,000	2,500,000	0	0
Atwater Kent Museum	256,433	72,000	50,080	21,920	270,000	270,000	270,000	0	0
Auditing (City Controller's Office)	7,785,547	1,892,548	1,878,310	14,238	8,254,796	8,172,248	8,172,248	82,548	0
Board of Building Standards	91,478	26,681	21,998	4,683	112,792	112,792	112,792	0	0
Board of Ethics	0	239,138	57,666	181,472	1,000,000	1,000,000	1,000,000	0	0
Board of L & I Review	184,230	51,923	46,192	5,731	224,705	222,458	222,458	2,247	0
Board of Revision of Taxes	9,559,038	2,000,146	1,927,650	72,496	8,377,742	8,611,144	8,611,144	(233,402)	0
Camp William Penn	308,952	260,659	282,012	(21,353)	345,082	345,082	345,082	0	0
Capital Program Office	1,762,107	1,008,029	965,251	42,778	2,610,743	2,584,636	2,584,636	26,107	0
City Commissioners (Election Board)	8,440,615	2,370,631	1,887,230	483,401	8,995,597	8,995,597	8,995,597	0	0
City Council	13,624,688	4,155,231	3,632,056	523,175	28,620,922	16,620,922	16,620,922	12,000,000	0
City Planning Commission	3,214,335	977,647	854,133	123,514	3,614,196	3,578,054	3,578,054	36,142	0
City Rep. / Commerce	9,757,231	3,496,006	6,117,767	(2,621,761)	10,106,154	10,106,154	10,106,154	0	0
City Rep. / Commerce-Economic Stimulus	6,000,000	0	0	0	4,000,000	4,000,000	4,000,000	0	0
City Treasurer	641,583	155,379	157,493	(2,114)	770,304	770,304	770,304	0	0
Civil Service Commission	145,931	56,155	51,001	5,154	169,209	169,209	169,209	0	0
Clerk of Quarter Sessions	4,792,426	1,155,069	1,136,204	18,865	5,067,691	5,017,014	5,017,014	50,677	0
Community College Subsidy	23,467,924	24,467,924	24,467,924	0	24,467,924	24,467,924	24,467,924	0	0
Convention Center Subsidy	31,199,538	32,310,293	32,310,293	0	32,310,293	32,310,293	32,310,293	0	0
District Attorney	30,318,568	8,232,904	7,711,616	521,288	31,987,373	31,987,373	31,987,373	0	0
Fairmount Park	13,795,645	4,580,650	4,687,443	(106,793)	13,368,540	13,140,540	13,140,540	228,000	0
Finance	24,978,108	9,062,836	9,667,904	(605,068)	19,222,397	19,030,173	19,030,173	192,224	0
Finance - Contribution to the School District	35,000,000	0	0	0	35,000,000	37,000,000	37,000,000	(2,000,000)	0
Finance - Employee Benefits	890,330,539	487,560,643	487,560,643	0	923,903,498	948,403,498	948,403,498	(24,500,000)	0
Employee Disability	43,389,752	19,150,451	19,150,451	0	50,947,710	50,947,710	50,947,710	0	0
FICA	64,105,425	18,662,175	18,662,175	0	64,102,899	64,102,899	64,102,899	0	0
Flex Cash Payments	742,341	0	0	0	1,000,000	1,000,000	1,000,000	0	0
Group Legal	4,045,801	1,013,115	1,013,115	0	4,373,564	4,373,564	4,373,564	0	0
Group Life Insurance	7,470,160	1,873,825	1,873,825	0	7,500,000	7,500,000	7,500,000	0	0
Health / Medical	331,479,880	82,154,180	82,154,180	0	356,626,568	381,126,568	381,126,568	(24,500,000)	0
Pension	362,173,228	362,387,999	362,387,999	0	353,992,862	353,992,862	353,992,862	0	0
Pension Obligation Bonds	74,648,939	1,606,337	1,606,337	0	82,734,607	82,734,607	82,734,607	0	0
Tool Allowance	64,200	0	0	0	100,000	100,000	100,000	0	0
Unemployment Compensation	2,210,813	712,561	712,561	0	2,525,288	2,525,288	2,525,288	0	0
Finance - PGW Rental Reimbursement	18,000,000	0	0	0	18,000,000	18,000,000	18,000,000	0	0
Fire	195,554,507	46,151,852	41,756,071	4,395,781	190,107,667	188,625,205	188,625,205	1,482,462	0
First Judicial District	116,333,908	26,949,217	27,982,049	(1,032,832)	114,552,203	114,552,203	114,552,203	0	0
Common Pleas Court	79,528,338	17,553,243	18,785,387	(1,232,144)	77,942,548	77,942,548	77,942,548	0	0
Municipal Court	8,004,323	1,828,416	1,796,554	31,862	8,292,161	8,292,161	8,292,161	0	0
Office of the Exec. Administrator	23,738,571	6,254,805	6,261,836	(7,031)	22,521,902	22,521,902	22,521,902	0	0
Traffic Court	5,062,676	1,312,753	1,138,272	174,481	5,795,592	5,795,592	5,795,592	0	0
Fleet Management	47,088,002	14,354,586	14,595,557	(240,971)	44,583,424	45,583,424	45,583,424	(1,000,000)	0
Fleet Management - Vehicle Purchases	12,598,757	7,498,733	8,530,699	(1,031,966)	16,900,000	18,000,000	18,000,000	(1,100,000)	0
Free Library	39,190,684	11,396,253	10,149,071	1,247,182	41,531,065	40,648,065	40,648,065	883,000	0
Historical Commission	314,628	73,608	73,247	361	325,868	407,620	457,620	(131,752)	(50,000)
Hero Award	26,000	25,000	29,000	(4,000)	25,000	25,000	25,000	0	0
Human Relations Commission	2,174,703	526,735	507,857	18,878	2,186,091	2,186,091	2,186,091	0	0
Human Services	590,369,117	440,463,933	440,463,933	0	607,647,934	607,647,934	615,647,934	(8,000,000)	(8,000,000)
Administration & Management	13,040,567	5,210,054	5,210,054	0	14,225,138	14,225,138	14,225,138	0	0
Contract Admin. & Program Evaluation	2,702,123	711,253	711,253	0	3,091,402	3,091,402	3,091,402	0	0
Juvenile Justice Services	118,997,054	89,235,235	89,235,235	0	108,137,575	108,137,575	108,137,575	0	0
Children & Youth (Child Welfare)	338,229,861	236,377,553	236,377,553	0	336,884,570	336,884,570	336,884,570	0	0
Community Based Prevention Services	117,399,512	108,929,838	108,929,838	0	145,309,249	145,309,249	153,309,249	(8,000,000)	(8,000,000)

= Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

DEPARTMENT	FY 07 ACTUAL	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET	
Indemnities	26,632,868	11,627,970	11,627,970	0	20,113,915	25,113,915	25,113,915	(5,000,000)	0
Information Services, Mayor's Office of	13,654,014	18,477,076	11,109,673	7,367,403	28,942,018	28,652,598	36,152,598	(7,210,580)	(7,500,000)
Labor Relations	547,044	133,409	116,800	16,609	549,350	549,350	549,350	0	0
Law	16,191,921	6,695,344	6,765,859	(70,515)	14,135,140	16,275,582	16,275,582	(2,140,442)	0
Legal Services incl. Defender Association	35,403,767	36,710,948	36,710,984	(36)	36,710,948	36,710,948	36,710,948	0	0
Licenses & Inspections	20,426,549	4,986,452	4,775,852	210,600	19,728,668	19,635,668	19,635,668	93,000	0
Licenses & Inspections - Demolitions	8,049,417	3,456,706	3,456,706	0	10,000,000	10,000,000	10,000,000	0	0
Managing Director (MDO)	13,279,325	4,011,932	3,511,824	500,108	15,472,097	15,317,376	16,963,876	(1,491,779)	(1,646,500)
Mayor	5,059,120	1,151,432	1,358,238	(206,806)	4,951,280	4,901,767	4,901,767	49,513	0
Mayor - Scholarships	199,855	200,000	199,860	140	200,000	200,000	199,860	140	140
Mural Arts Program	723,787	216,719	138,992	77,727	1,210,876	866,876	866,876	344,000	0
Off. of Behavioral Hlth./Mental Retard. Svcs.	14,351,805	12,533,953	12,208,344	325,609	14,261,952	14,261,952	14,261,952	0	0
Office of Housing and Comm. Developmt.	6,317,287	5,000,000	5,000,000	0	4,000,000	5,000,000	5,000,000	(1,000,000)	0
Office of Supportive Housing	38,608,597	30,417,108	29,097,710	1,319,398	37,911,333	40,071,505	41,536,708	(3,625,375)	(1,465,203)
Personnel	4,792,508	1,396,159	1,394,010	2,149	4,876,627	4,876,627	4,876,627	0	0
Police	493,612,964	119,103,988	125,236,778	(6,132,790)	513,834,581	511,265,408	513,718,908	115,673	(2,453,500)
Prisons	208,401,291	114,899,600	101,852,562	13,047,038	218,534,089	218,534,089	219,034,089	(500,000)	(500,000)
Procurement	4,932,621	907,356	1,351,174	(443,818)	5,275,357	5,222,603	5,222,603	52,754	0
Public Health	112,764,487	71,173,569	68,669,940	2,503,629	116,461,273	116,866,768	116,866,768	(405,495)	0
Ambulatory Health Services	45,221,229	18,744,229	19,762,670	(1,018,441)	44,621,737	44,445,418	44,445,418	176,319	0
Early Childhood, Youth & Women's Health	2,746,002	904,911	898,959	5,952	2,723,000	3,783,521	3,783,521	(1,060,521)	0
Phila. Nursing Home	36,289,006	39,829,418	38,615,179	1,214,239	40,966,138	40,977,838	40,977,838	(11,700)	0
Environmental Protection Services	8,662,877	4,663,571	4,460,011	203,560	9,349,833	9,061,455	9,061,455	288,378	0
Administration and Support Svcs	10,474,980	2,927,437	2,263,128	664,309	8,835,173	8,745,694	8,745,694	89,479	0
Medical Examiner's Office	3,689,461	1,275,344	864,519	410,825	3,749,490	3,788,740	3,788,740	(39,250)	0
Infectious Disease Control	5,680,932	2,828,659	1,805,474	1,023,185	6,215,902	6,064,102	6,064,102	151,800	0
Public Property	64,817,098	13,932,298	12,914,079	1,018,219	54,918,158	55,207,139	57,207,139	(2,288,981)	(2,000,000)
Public Property - SEPTA Subsidy	58,040,145	14,500,250	0	14,500,250	61,601,000	61,601,000	61,601,000	0	0
Public Property - Space Rentals	15,922,591	15,386,457	15,136,457	250,000	15,386,457	15,232,592	15,232,592	153,865	0
Public Property - Telecommunications	21,145,268	2,871,000	2,431,993	439,007	2,900,000	2,871,000	2,871,000	29,000	0
Public Property - Utilities	32,070,658	32,165,100	28,572,507	3,592,593	32,490,000	32,165,100	32,165,100	324,900	0
Records	8,017,178	4,331,630	4,338,531	(6,901)	7,757,445	7,679,871	7,679,871	77,574	0
Recreation	35,594,137	14,138,987	14,084,573	54,414	38,759,545	38,621,545	38,621,545	138,000	0
Refunds	10,411	112,500	4,251	108,249	500,000	450,000	450,000	50,000	0
Register of Wills	3,443,391	842,685	838,669	4,016	3,776,976	3,776,976	3,776,976	0	0
Revenue	16,686,793	4,981,943	4,979,738	2,205	17,598,421	17,422,437	17,422,437	175,984	0
Sheriff	14,620,519	3,612,930	3,689,758	(76,828)	14,920,827	14,771,619	14,771,619	149,208	0
Sinking Fund (Debt Service)	173,419,509	54,613,538	54,613,538	0	189,792,063	187,894,142	185,994,142	3,797,921	1,900,000
Streets	35,310,901	14,220,775	14,314,804	(94,029)	32,161,185	33,101,185	33,101,185	(940,000)	0
Engineering Design & Surveying	5,509,319	1,230,422	1,172,740	57,682	5,760,978	5,760,978	5,760,978	0	0
General Support	5,058,460	1,563,821	1,028,652	535,169	5,363,357	5,343,357	5,343,357	20,000	0
Highways	11,742,006	3,373,664	3,172,869	200,795	9,400,598	9,400,598	9,400,598	0	0
Street Lighting	9,879,157	6,945,794	7,937,363	(991,569)	8,620,969	9,610,969	9,610,969	(990,000)	0
Traffic Engineering	3,121,959	1,107,074	1,003,180	103,894	3,015,283	2,985,283	2,985,283	30,000	0
Streets - Sanitation	93,521,244	59,187,841	59,612,364	(424,523)	97,206,378	96,619,540	96,619,540	586,838	0
Witness Fees	135,024	42,880	27,575	15,305	171,518	171,518	171,518	0	0
Zoning Board of Adjustment	398,026	99,965	80,957	19,008	450,313	445,810	445,810	4,503	0
<b>TOTAL GENERAL FUND</b>	<b>3,736,657,342</b>	<b>1,812,212,908</b>	<b>1,772,281,420</b>	<b>39,931,488</b>	<b>3,838,719,000</b>	<b>3,857,445,463</b>	<b>3,879,160,526</b>	<b>(40,441,526)</b>	<b>(21,715,063)</b>

= Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under Target Budget.		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual					Adopted Budget	Target Budget
<b>Atwater Kent Museum</b>											
Full-Time Positions	5	5	4	5	4	1	5	5	5	0	0
Class 100 Total Oblig./Approp.	279,409	261,250	250,997	66,000	50,080	15,920	264,000	264,000	264,000	0	0
Class 100 Overtime Oblig./Approp.	21,545	21,170	12,255	3,897	689	3,208	15,587	15,587	15,587	0	0
<b>Auditing</b>											
Full-Time Positions	125	126	120	140	126	14	140	140	140	0	0
Class 100 Total Oblig./Approp.	6,632,884	6,780,793	7,039,481	1,720,157	1,663,904	56,253	7,565,233	7,482,685	7,482,685	82,548	0
Class 100 Overtime Oblig./Approp.	41,416	50,514	55,975	11,954	25,573	(13,619)	52,000	52,000	52,000	0	0
<b>Board of Building Standards</b>											
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	97,529	99,888	91,419	26,622	21,998	4,624	112,733	112,733	112,733	0	0
Class 100 Overtime Oblig./Approp.	0	2,320	828	0	395	(395)	0	0	395	(395)	(395)
<b>Board of Ethics</b>											
Full-Time Positions	0	0	0	9	3	6	9	9	9	0	0
Class 100 Total Oblig./Approp.	0	0	0	124,138	52,157	71,981	540,000	540,000	540,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Board of L &amp; I Review</b>											
Full-Time Positions	3	2	3	3	3	0	3	3	3	0	0
Class 100 Total Oblig./Approp.	167,181	159,089	179,400	45,548	45,043	505	198,108	198,108	198,108	0	0
Class 100 Overtime Oblig./Approp.	0	233	2,383	0	607	(607)	0	0	607	(607)	(607)
<b>Bd. of Revision of Taxes</b>											
Full-Time Positions	130	134	128	138	126	12	138	138	145	(7)	(7)
Class 100 Total Oblig./Approp.	7,273,595	7,380,015	7,772,791	1,793,046	1,763,099	29,947	7,894,854	8,128,256	8,128,256	(233,402)	0
Class 100 Overtime Oblig./Approp.	9,388	16,873	23,915	3,448	5,346	(1,898)	15,000	15,000	15,000	0	0
<b>Camp William Penn</b>											
Full-Time Positions	4	3	3	3	3	0	4	4	4	0	0
Class 100 Total Oblig./Approp.	145,253	138,213	164,382	143,559	158,000	(14,441)	204,548	204,548	204,548	0	0
Class 100 Overtime Oblig./Approp.	0	0	90	0	0	0	0	0	0	0	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection		
				Plan	Actual	Target Budget.				(Over)	Under	(Over)
									Adopted Budget	Target Budget		
<b>Capital Program Office, Mayor -</b>												
Full-Time Positions	13	14	14	27	23	4	24	24	24	0	0	
Class 100 Total Oblig./Approp.	891,231	713,697	753,799	287,777	276,616	11,161	1,599,997	1,599,997	1,599,997	0	0	
Class 100 Overtime Oblig./Approp.	9,680	14,344	12,131	4,838	5,620	(782)	34,000	15,241	17,193	16,807	(1,952)	
<b>City Commissioners</b>												
Full-Time Positions	90	93	90	88	88	0	88	88	88	0	0	
Class 100 Total Oblig./Approp.	4,702,564	4,503,445	4,858,835	1,228,917	1,111,710	117,207	5,345,789	5,345,789	5,345,789	0	0	
Class 100 Overtime Oblig./Approp.	1,066,300	934,049	1,062,483	123,863	140,419	(16,556)	890,423	890,423	890,423	0	0	
<b>City Council</b>												
Full-Time Positions	195	180	187	195	187	8	195	195	195	0	0	
Class 100 Total Oblig./Approp.	10,893,841	10,676,871	10,591,117	3,000,892	2,648,292	352,600	12,003,567	12,003,567	12,003,567	0	0	
Class 100 Overtime Oblig./Approp.	0	32,732	0	0	0	0	0	0	0	0	0	
<b>City Planning Commission</b>												
Full-Time Positions	49	45	44	44	44	0	49	49	49	0	0	
Class 100 Total Oblig./Approp.	3,189,139	2,970,994	3,042,704	815,554	754,889	60,665	3,188,645	3,152,503	3,152,503	36,142	0	
Class 100 Overtime Oblig./Approp.	0	12	85	0	0	0	0	0	0	0	0	
<b>City Rep. / Commerce</b>												
Full-Time Positions	17	12	12	14	13	1	16	16	16	0	0	
Class 100 Total Oblig./Approp.	1,247,251	1,103,496	1,165,372	348,945	262,128	86,817	1,517,912	1,517,912	1,517,912	0	0	
Class 100 Overtime Oblig./Approp.	17,948	14,358	18,982	2,529	2,012	517	11,000	11,000	11,000	0	0	
<b>City Treasurer</b>												
Full-Time Positions	10	11	11	11	11	0	13	13	13	0	0	
Class 100 Total Oblig./Approp.	503,135	603,563	555,419	144,536	148,127	(3,591)	672,992	672,992	672,992	0	0	
Class 100 Overtime Oblig./Approp.	0	0	22	0	2,396	(2,396)	0	0	2,396	(2,396)	(2,396)	
<b>Civil Service Commission</b>												
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0	
Class 100 Total Oblig./Approp.	116,762	128,924	119,559	31,555	26,401	5,154	142,647	142,647	142,647	0	0	
Class 100 Overtime Oblig./Approp.	718	1,105	345	0	0	0	0	0	0	0	0	

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual	Actual	Adopted	Target	Year End	Departmental Projection		
				Plan	Actual	Target Budget.	Budget	Budget	Projection	(Over) Under		
							Adopted Budget	Target Budget				
<b>Clerk of Quarter Sessions</b>												
Full-Time Positions	110	113	114	121	112	9	121	121	121	0	0	
Class 100 Total Oblig./Approp.	4,334,899	4,219,043	4,642,061	1,133,549	1,096,176	37,373	4,981,615	4,930,938	4,930,938	50,677	0	
Class 100 Overtime Oblig./Approp.	103,277	167,660	283,501	40,230	62,908	(22,678)	175,000	175,000	175,000	0	0	
<b>District Attorney</b>												
Full-Time Positions	434	424	424	466	453	13	442	442	442	0	0	
Class 100 Total Oblig./Approp.	27,439,298	26,188,801	27,643,334	6,945,872	6,327,293	618,579	29,604,687	29,604,687	29,604,687	0	0	
Class 100 Overtime Oblig./Approp.	209,313	123,693	75,652	20,832	22,029	(1,197)	90,268	90,268	90,268	0	0	
<b>Fairmount Park</b>												
Full-Time Positions	182	157	155	161	156	5	169	169	169	0	0	
Class 100 Total Oblig./Approp.	9,465,641	8,429,422	8,641,840	2,129,277	2,145,898	(16,621)	9,398,560	9,170,560	9,170,560	228,000	0	
Class 100 Overtime Oblig./Approp.	1,340,645	1,430,753	1,545,224	20,177	17,893	2,284	60,621	52,627	50,874	9,747	1,753	
<b>Finance</b>												
Full-Time Positions (1)	152	164	164	161	159	2	169	164	164	5	0	
Class 100 Total Oblig./Approp.	8,537,269	8,617,260	9,455,980	2,128,160	2,193,033	(64,873)	9,603,520	9,431,876	9,431,876	171,644	0	
Class 100 Overtime Oblig./Approp.	36,423	44,495	16,457	9,498	2,138	7,360	42,672	42,672	33,818	8,854	8,854	
<b>Fire</b>												
Full-Time Positions	2,251	2,270	2,399	2,390	2,358	32	2,425	2,425	2,425	0	0	
Class 100 Total Oblig./Approp.	152,199,383	153,483,021	175,768,344	38,148,814	38,452,913	(304,099)	170,848,769	169,081,307	169,081,307	1,767,462	0	
Class 100 Overtime Oblig./Approp.	21,560,544	25,351,516	30,894,895	5,342,894	5,318,161	24,733	22,899,000	23,212,842	22,628,109	270,891	584,733	
<b>First Judicial District</b>												
Full-Time Positions	2,004	1,936	1,928	1,920	1,956	(36)	1,920	1,920	1,920	0	0	
Class 100 Total Oblig./Approp.	90,183,427	87,149,961	88,826,470	18,743,962	18,935,136	(191,174)	88,948,623	88,948,623	88,948,623	0	0	
Class 100 Overtime Oblig./Approp.	210,299	344,184	392,191	76,387	43,286	33,101	362,494	362,494	362,494	0	0	
<i>Traffic Court</i>												
Full-Time Positions	115	102	120	134	119	15	134	134	134	0	0	
Class 100 Total Oblig./Approp.	4,129,697	4,015,574	4,265,777	1,061,797	953,066	108,731	5,038,711	5,038,711	5,038,711	0	0	
Class 100 Overtime Oblig./Approp.	1,203	1,729	442	316	0	316	1,500	1,500	1,500	0	0	

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008							
				YEAR TO DATE			FULL YEAR				
				Target Budget	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection	
				Plan	Actual	Target Budget.				(Over)	Under
									Adopted Budget	Target Budget	
<i>Municipal Court</i>											
Full-Time Positions	189	184	178	178	184	(6)	178	178	178	0	0
Class 100 Total Oblig./Approp.	7,706,084	7,362,389	7,510,649	1,643,451	1,611,589	31,862	7,798,922	7,798,922	7,798,922	0	0
Class 100 Overtime Oblig./Approp.	3,578	4,625	4,731	953	221	732	4,524	4,524	4,524	0	0
<i>Common Pleas Court</i>											
Full-Time Positions	1,446	1,397	1,384	1,360	1,409	(49)	1,360	1,360	1,360	0	0
Class 100 Total Oblig./Approp.	65,166,396	63,116,916	64,197,873	13,228,219	13,552,955	(324,736)	62,773,913	62,773,913	62,773,913	0	0
Class 100 Overtime Oblig./Approp.	184,667	311,628	357,860	68,543	38,873	29,670	325,270	325,270	325,270	0	0
<i>Court Administrator</i>											
Full-Time Positions	254	253	246	248	244	4	248	248	248	0	0
Class 100 Total Oblig./Approp.	13,181,250	12,655,082	12,852,171	2,810,495	2,817,526	(7,031)	13,337,077	13,337,077	13,337,077	0	0
Class 100 Overtime Oblig./Approp.	20,851	26,202	29,158	6,575	4,192	2,383	31,200	31,200	31,200	0	0
<b>Fleet Management</b>											
Full-Time Positions	313	313	300	313	308	5	321	321	321	0	0
Class 100 Total Oblig./Approp.	16,510,174	16,060,639	17,158,282	3,725,418	3,735,095	(9,677)	17,687,192	18,687,192	18,687,192	(1,000,000)	0
Class 100 Overtime Oblig./Approp.	2,356,383	2,500,861	2,593,241	630,272	674,898	(44,626)	2,214,197	3,136,873	3,384,949	(1,170,752)	(248,076)
<b>Free Library</b>											
Full-Time Positions	640	732	724	730	732	(2)	739	729	729	10	0
Class 100 Total Oblig./Approp.	30,765,441	31,984,257	33,995,130	6,903,209	6,917,909	(14,700)	35,754,920	34,871,920	34,871,920	883,000	0
Class 100 Overtime Oblig./Approp.	698,385	896,586	1,037,731	91,659	102,807	(11,148)	1,129,901	1,093,917	1,088,955	40,946	4,962
<b>Historical Commission</b>											
Full-Time Positions	6	5	6	6	6	0	6	6	6	0	0
Class 100 Total Oblig./Approp.	275,864	251,717	290,833	63,133	70,231	(7,098)	298,743	330,495	330,495	(31,752)	0
Class 100 Overtime Oblig./Approp.	0	1,598	853	0	0	0	384	384	0	384	384
<b>Human Relations Commission</b>											
Full-Time Positions	34	33	35	35	33	2	34	34	34	0	0
Class 100 Total Oblig./Approp.	2,106,329	1,971,753	2,111,219	509,089	499,527	9,562	2,119,686	2,119,686	2,119,686	0	0
Class 100 Overtime Oblig./Approp.	0	0	341	100	0	100	250	250	250	0	0

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget.				Adopted Budget	Target Budget	
<b>Human Services</b>												
Full-Time Positions	1,693	1,703	1,721	1,751	1,751	0	1,817	1,817	1,817	0	0	
Class 100 Total Oblig./Approp.	84,567,438	85,263,449	90,561,664	22,138,664	22,138,664	0	95,733,041	95,733,041	95,733,041	0	0	
Class 100 Overtime Oblig./Approp.	6,027,032	6,457,374	8,309,665	2,450,085	2,450,085	0	7,714,640	9,184,173	9,204,173	(1,489,533)	(20,000)	
<i>Administration &amp; Management</i>												
Full-Time Positions	206	201	215	230	230	0	217	217	217	0	0	
Class 100 Total Oblig./Approp.	8,967,504	8,788,008	8,899,065	2,364,040	2,364,040	0	10,084,995	10,084,995	10,084,995	0	0	
Class 100 Overtime Oblig./Approp.	396,903	428,387	453,363	181,059	181,059	0	422,432	422,432	442,432	(20,000)	(20,000)	
<i>Contract Admin. and Program Evaluation</i>												
Full-Time Positions	44	42	43	50	50	0	51	51	51	0	0	
Class 100 Total Oblig./Approp.	2,746,338	2,427,036	2,645,400	693,653	693,653	0	3,028,342	3,028,342	3,028,342	0	0	
Class 100 Overtime Oblig./Approp.	33,933	52,109	73,988	33,028	33,028	0	63,205	63,205	63,205	0	0	
<i>Juvenile Justice Services</i>												
Full-Time Positions	350	341	322	312	312	0	356	356	356	0	0	
Class 100 Total Oblig./Approp.	17,191,731	16,748,848	17,437,236	4,190,336	4,190,336	0	18,230,190	18,230,190	18,230,190	0	0	
Class 100 Overtime Oblig./Approp.	2,811,404	3,052,970	3,633,275	970,147	970,147	0	3,189,642	3,189,642	3,189,642	0	0	
<i>Children &amp; Youth</i>												
Full-Time Positions	1,093	1,059	1,045	1,068	1,068	0	1,081	1,081	1,081	0	0	
Class 100 Total Oblig./Approp.	52,079,463	53,211,361	56,778,160	13,645,794	13,645,794	0	58,628,384	58,628,384	58,628,384	0	0	
Class 100 Overtime Oblig./Approp.	2,530,128	2,557,922	3,753,830	1,199,892	1,199,892	0	3,600,459	5,069,992	5,069,992	(1,469,533)	0	
<i>Community Based Prevention Services</i>												
Full-Time Positions	0	60	96	91	91	0	112	112	112	0	0	
Class 100 Total Oblig./Approp.	3,582,402	4,088,196	4,801,803	1,244,841	1,244,841	0	5,761,130	5,761,130	5,761,130	0	0	
Class 100 Overtime Oblig./Approp.	254,664	365,986	395,209	65,959	65,959	0	438,902	438,902	438,902	0	0	

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**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual	(Over) Under	Adopted	Target	Year End	Departmental Projection		
				Plan	Actual	Target Budget.	Budget	Budget	Projection	Adopted Budget	Target Budget	
<b>Information Services, Mayor's Office of</b>												
Full-Time Positions	98	96	112	151	134	17	153	153	153	0	0	
Class 100 Total Oblig./Approp.	6,305,036	6,140,711	6,699,907	2,228,561	2,237,693	(9,132)	9,541,592	8,852,172	8,852,172	689,420	0	
Class 100 Overtime Oblig./Approp.	13,289	23,807	26,852	53,236	61,985	(8,749)	117,000	102,749	117,776	(776)	(15,027)	
<b>Labor Relations, Mayor's Office of</b>												
Full-Time Positions	7	7	7	7	7	0	7	7	7	0	0	
Class 100 Total Oblig./Approp.	450,680	567,778	495,014	123,430	112,533	10,897	511,436	511,436	511,436	0	0	
Class 100 Overtime Oblig./Approp.	1,981	495	7,020	11,308	414	10,894	0	11,308	11,308	(11,308)	0	
<b>Law</b>												
Full-Time Positions	177	175	193	173	180	(7)	182	182	207	(25)	(25)	
Class 100 Total Oblig./Approp.	9,434,053	9,455,099	10,091,089	2,385,507	2,406,663	(21,156)	9,465,522	10,561,771	10,561,771	(1,096,249)	0	
Class 100 Overtime Oblig./Approp.	7,203	4,474	9,360	1,224	1,702	(478)	6,000	6,000	6,000	0	0	
<b>Licenses &amp; Inspections</b>												
Full-Time Positions	364	355	351	347	339	8	386	369	369	17	0	
Class 100 Total Oblig./Approp.	16,396,204	16,439,330	16,511,531	4,045,563	4,155,299	(109,736)	17,637,314	17,204,314	17,204,314	433,000	0	
Class 100 Overtime Oblig./Approp.	625,704	729,822	767,225	269,143	225,335	43,808	980,881	1,079,872	1,225,859	(244,978)	(145,987)	
<b>Managing Director</b>												
Full-Time Positions	79	87	102	98	98	0	88	88	88	0	0	
Class 100 Total Oblig./Approp.	7,628,825	7,057,558	8,117,286	2,356,679	2,566,956	(210,277)	9,426,717	9,426,717	9,426,717	0	0	
Class 100 Overtime Oblig./Approp.	385,158	445,965	473,765	105,750	81,099	24,651	423,000	423,000	423,000	0	0	
<b>Mayor</b>												
Full-Time Positions	40	55	56	54	54	0	62	62	62	0	0	
Class 100 Total Oblig./Approp.	3,028,861	3,784,126	4,277,032	975,243	909,178	66,065	4,242,305	4,242,305	4,242,305	0	0	
Class 100 Overtime Oblig./Approp.	0	2,678	5,639	0	1,731	(1,731)	0	0	1,731	(1,731)	(1,731)	
<b>Mayor's Office of Community Services</b>												
Full-Time Positions	17	21	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	599,181	3,068	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual	Actual	Adopted	Target	Year End	Departmental Projection		
				Plan	Actual	Target Budget.	Budget	Budget	Projection	(Over) Under		
							Adopted Budget	Target Budget				
<b>Mural Arts Program</b>												
Full-Time Positions	16	14	14	16	14	2	16	16	16	0	0	
Class 100 Total Oblig./Approp.	481,214	456,037	453,526	148,596	108,992	39,604	594,383	594,383	594,383	0	0	
Class 100 Overtime Oblig./Approp.	598	497	1,218	250	170	80	1,000	1,000	1,000	0	0	
<b>Office of Behavioral Health/Mental Retardation Services</b>												
Full-Time Positions	43	36	35	33	34	(1)	34	34	34	0	0	
Class 100 Total Oblig./Approp.	2,553,233	2,316,329	2,222,971	530,246	528,233	2,013	2,258,245	2,144,414	2,144,414	113,831	0	
Class 100 Overtime Oblig./Approp.	20,632	26,717	32,541	3,776	2,920	856	20,725	20,600	20,600	125	0	
<b>Office of Supportive Housing</b>												
Full-Time Positions	133	131	132	145	145	0	145	145	145	0	0	
Class 100 Total Oblig./Approp.	7,272,056	6,591,611	6,828,986	1,647,906	1,590,122	57,784	6,995,905	6,910,099	6,995,905	0	(85,806)	
Class 100 Overtime Oblig./Approp.	591,584	849,945	743,878	126,516	196,372	(69,856)	558,380	547,229	772,790	(214,410)	(225,561)	
<b>Office of Housing &amp; Community Dev.</b>												
Full-Time Positions	5	3	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	244,615	233,987	46,341	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	
<b>Personnel</b>												
Full-Time Positions	76	70	70	79	75	4	79	79	79	0	0	
Class 100 Total Oblig./Approp.	3,908,410	3,871,897	3,956,530	939,829	943,077	(3,248)	4,098,488	4,098,488	4,098,488	0	0	
Class 100 Overtime Oblig./Approp.	19,747	43,161	104,259	11,644	11,791	(147)	34,070	40,000	40,147	(6,077)	(147)	
<b>Police</b>												
Full-Time Positions	7,368	7,287	7,424	7,330	7,443	(113)	7,508	7,508	7,508	0	0	
Class 100 Total Oblig./Approp.	450,697,679	457,990,628	478,231,611	112,304,345	115,073,251	(2,768,906)	498,865,287	496,296,114	498,734,514	130,773	(2,438,400)	
Class 100 Overtime Oblig./Approp.	40,923,327	48,658,490	59,231,067	16,232,854	18,485,627	(2,252,773)	43,012,449	55,939,358	57,408,823	(14,396,374)	(1,469,465)	
<b>Prisons</b>												
Full-Time Positions	2,152	2,225	2,176	2,222	2,130	92	2,400	2,400	2,400	0	0	
Class 100 Total Oblig./Approp.	102,686,806	106,084,275	115,246,659	28,317,425	28,503,912	(186,487)	117,006,997	117,006,997	117,006,997	0	0	
Class 100 Overtime Oblig./Approp.	18,573,164	19,244,373	24,600,109	6,651,201	7,375,876	(724,675)	17,582,279	22,733,094	30,875,877	(13,293,598)	(8,142,783)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under Target Budget.		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual	Target Budget.				Adopted Budget	Target Budget
<b>Procurement</b>											
Full-Time Positions	58	59	54	59	58	1	62	62	62	0	0
Class 100 Total Oblig./Approp.	2,790,321	2,660,423	2,488,146	610,380	605,516	4,864	2,885,023	2,885,023	2,885,023	0	0
Class 100 Overtime Oblig./Approp.	14,854	6,774	5,570	1,688	225	1,463	13,000	13,000	13,000	0	0
<b>Public Health</b>											
Full-Time Positions	671	622	664	688	677	11	738	663	663	75	0
Class 100 Total Oblig./Approp.	38,048,911	37,598,246	39,900,244	9,434,556	9,946,057	(511,501)	42,504,060	41,602,990	41,602,990	901,070	0
Class 100 Overtime Oblig./Approp.	2,081,629	2,605,931	2,881,249	548,616	713,629	(165,013)	2,255,778	2,399,789	2,856,409	(600,631)	(456,620)
<i>Ambulatory Health Services</i>											
Full-Time Positions	320	315	337	347	349	(2)	378	345	345	33	0
Class 100 Total Oblig./Approp.	18,933,271	19,054,045	20,477,836	4,814,969	5,372,402	(557,433)	21,830,673	21,293,354	21,293,354	537,319	0
Class 100 Overtime Oblig./Approp.	941,901	900,635	1,016,884	212,968	302,548	(89,580)	906,789	973,959	1,194,548	(287,759)	(220,589)
<i>Early Childhood, Youth &amp; Women's Hlth.</i>											
Full-Time Positions	41	25	28	28	28	0	30	25	25	5	0
Class 100 Total Oblig./Approp.	2,254,079	1,770,175	1,973,308	401,591	364,272	37,319	1,962,407	1,939,363	1,939,363	23,044	0
Class 100 Overtime Oblig./Approp.	83,295	94,794	168,606	20,408	18,498	1,910	90,967	90,968	97,055	(6,088)	(6,087)
<i>Phila. Nursing Home</i>											
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0
Class 100 Total Oblig./Approp.	57,068	57,407	157,491	41,437	38,543	2,894	176,957	188,657	188,657	(11,700)	0
Class 100 Overtime Oblig./Approp.	0	0	460	0	150	(150)	0	0	150	(150)	(150)
<i>Environmental Protection Services</i>											
Full-Time Positions	98	90	95	104	98	6	111	96	96	15	0
Class 100 Total Oblig./Approp.	5,420,256	5,026,258	5,229,789	1,301,873	1,359,776	(57,903)	5,902,321	5,613,943	5,613,943	288,378	0
Class 100 Overtime Oblig./Approp.	162,050	246,453	339,792	57,164	98,956	(41,792)	251,276	247,276	363,073	(111,797)	(115,797)
<i>Administration and Support Svcs.</i>											
Full-Time Positions	110	101	107	107	106	1	110	103	103	7	0
Class 100 Total Oblig./Approp.	6,075,105	6,115,102	6,174,842	1,477,083	1,438,420	38,663	6,525,771	6,436,292	6,436,292	89,479	0
Class 100 Overtime Oblig./Approp.	333,925	605,212	585,671	122,130	114,319	7,811	528,697	517,994	491,502	37,195	26,492

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under Target Budget.		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget.				Adopted Budget	Target Budget	
<i>Medical Examiner's Office</i>												
Full-Time Positions	46	41	44	44	44	0	48	44	44	4	0	
Class 100 Total Oblig./Approp.	2,880,030	2,867,616	3,045,395	689,224	672,972	16,252	3,031,689	3,070,939	3,070,939	(39,250)	0	
Class 100 Overtime Oblig./Approp.	439,324	540,779	488,999	100,958	109,607	(8,649)	321,261	403,745	469,607	(148,346)	(65,862)	
<i>Aids Activities Coordinating Office</i>												
Full-Time Positions	24	0	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	1,090,436	0	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	20,102	0	0	0	0	0	0	0	0	0	0	
<i>Infectious Disease Control</i>												
Full-Time Positions	31	49	52	57	51	6	60	49	49	11	0	
Class 100 Total Oblig./Approp.	1,338,666	2,707,643	2,841,583	708,379	699,672	8,707	3,074,242	3,060,442	3,060,442	13,800	0	
Class 100 Overtime Oblig./Approp.	101,032	218,058	280,837	34,988	69,551	(34,563)	156,788	165,847	240,474	(83,686)	(74,627)	
<b>Public Property</b>												
Full-Time Positions	168	158	175	151	148	3	173	173	173	0	0	
Class 100 Total Oblig./Approp.	8,470,038	8,084,578	9,032,956	1,692,248	1,743,188	(50,940)	9,191,973	8,293,342	8,293,342	898,631	0	
Class 100 Overtime Oblig./Approp.	1,008,375	1,182,717	1,464,320	258,485	364,081	(105,596)	900,384	900,384	1,332,265	(431,881)	(431,881)	
<b>Records</b>												
Full-Time Positions	75	75	70	73	72	1	76	76	76	0	0	
Class 100 Total Oblig./Approp.	3,395,171	3,451,820	3,550,181	828,688	835,731	(7,043)	3,658,731	3,658,731	3,658,731	0	0	
Class 100 Overtime Oblig./Approp.	322,135	433,471	462,149	389,097	110,066	279,031	346,725	389,097	389,097	(42,372)	0	
<b>Recreation</b>												
Full-Time Positions	480	468	460	469	462	7	517	517	517	0	0	
Class 100 Total Oblig./Approp.	28,676,210	27,838,493	29,330,231	9,441,499	9,742,009	(300,510)	32,541,508	31,553,509	31,553,509	987,999	0	
Class 100 Overtime Oblig./Approp.	878,745	933,961	1,310,697	305,932	398,302	(92,370)	967,583	912,922	1,173,965	(206,382)	(261,043)	
<b>Register of Wills</b>												
Full-Time Positions	66	65	69	70	67	3	70	68	68	2	0	
Class 100 Total Oblig./Approp.	3,054,937	3,037,732	3,315,520	812,487	816,214	(3,727)	3,656,202	3,656,202	3,656,202	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget.				Adopted Budget	Target Budget	
<b>Revenue</b>												
Full-Time Positions	267	247	237	249	246	3	271	271	271	0	0	
Class 100 Total Oblig./Approp.	11,992,134	12,037,221	12,073,257	2,783,948	2,773,946	10,002	13,002,458	12,826,474	12,826,474	175,984	0	
Class 100 Overtime Oblig./Approp.	602,518	723,338	830,402	176,033	183,184	(7,151)	675,137	790,013	802,508	(127,371)	(12,495)	
<b>Sheriff</b>												
Full-Time Positions	247	243	241	263	246	17	263	263	263	0	0	
Class 100 Total Oblig./Approp.	12,526,890	12,935,460	13,856,672	3,256,499	3,345,119	(88,620)	14,134,856	13,985,648	13,985,648	149,208	0	
Class 100 Overtime Oblig./Approp.	1,880,287	2,584,300	2,938,803	461,170	707,134	(245,964)	2,155,296	2,006,088	3,025,722	(870,426)	(1,019,634)	
<b>Streets</b>												
Full-Time Positions	564	586	592	592	587	5	625	625	625	0	0	
Class 100 Total Oblig./Approp.	13,866,317	17,443,518	20,364,041	5,175,952	5,845,020	(669,068)	20,486,564	20,476,564	20,476,564	10,000	0	
Class 100 Overtime Oblig./Approp.	2,010,752	2,322,264	1,413,275	375,781	313,015	62,766	2,195,000	2,185,000	2,124,159	70,841	60,841	
<b>(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)</b>												
<i>Engineering Design &amp; Surveying</i>												
Full-Time Positions	98	93	95	101	94	7	103	103	103	0	0	
Class 100 Total Oblig./Approp.	5,667,559	5,239,655	5,351,637	1,150,132	1,089,264	60,868	5,580,489	5,580,489	5,580,489	0	0	
Class 100 Overtime Oblig./Approp.	407,386	398,341	321,379	63,465	59,466	3,999	300,000	300,000	296,001	3,999	3,999	
<i>Highways</i>												
Full-Time Positions	268	314	304	300	300	0	320	320	320	0	0	
Class 100 Total Oblig./Approp.	2,083,406	5,284,616	7,652,469	2,057,719	2,782,483	(724,764)	7,559,679	7,559,679	7,559,679	0	0	
Class 100 Overtime Oblig./Approp.	1,175,146	1,450,028	728,224	228,950	155,796	73,154	1,500,000	1,500,000	1,426,846	73,154	73,154	
<b>(See footnote above)</b>												
<i>Street Lighting</i>												
Full-Time Positions	19	19	23	23	23	0	22	22	22	0	0	
Class 100 Total Oblig./Approp.	247,558	582,520	600,014	218,304	245,545	(27,241)	657,688	647,688	647,688	10,000	0	
Class 100 Overtime Oblig./Approp.	95,715	95,923	54,712	19,035	33,739	(14,704)	100,000	90,000	104,704	(4,704)	(14,704)	
<b>(See footnote above)</b>												

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under Target Budget.		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual					Adopted Budget	Target Budget	
<i>Traffic Engineering</i>												
Full-Time Positions	95	83	90	89	89	0	96	96	96	0	0	
Class 100 Total Oblig./Approp.	1,576,557	2,423,746	2,620,818	865,365	866,408	(1,043)	2,439,821	2,439,821	2,439,821	0	0	
Class 100 Overtime Oblig./Approp.	256,200	290,327	188,800	50,768	52,225	(1,457)	240,000	240,000	241,457	(1,457)	(1,457)	
<b>(See footnote above)</b>												
<i>General Support</i>												
Full-Time Positions	84	77	80	79	81	(2)	84	84	84	0	0	
Class 100 Total Oblig./Approp.	4,291,237	3,912,981	4,139,103	884,432	861,320	23,112	4,248,887	4,248,887	4,248,887	0	0	
Class 100 Overtime Oblig./Approp.	76,305	87,645	120,160	13,563	11,789	1,774	55,000	55,000	55,151	(151)	145,666	
<b>Sanitation</b>												
Full-Time Positions	1,249	1,263	1,222	1,246	1,197	49	1,276	1,276	1,276	0	0	
Class 100 Total Oblig./Approp.	46,095,894	44,638,454	44,468,301	10,471,233	10,395,774	75,459	46,449,179	46,449,179	46,449,179	0	0	
Class 100 Overtime Oblig./Approp.	5,364,570	6,369,959	5,722,009	1,288,915	1,262,707	26,208	5,600,000	5,600,000	5,573,792	26,208	26,208	
<b>Zoning Board of Adjustment</b>												
Full-Time Positions	5	5	4	5	4	1	5	5	5	0	0	
Class 100 Total Oblig./Approp.	375,163	363,138	350,156	89,704	73,433	16,271	402,272	402,272	402,272	0	0	
Class 100 Overtime Oblig./Approp.	62	101	1,344	0	909	(909)	0	0	3,739	(3,739)	(3,739)	
<b>TOTAL GENERAL FUND</b>												
Full-Time Positions	22,889	22,832	23,050	23,255	23,076	179	23,987	23,878	23,910	77	(32)	
Class 100 Total Oblig./Approp.	1,243,503,776	1,250,221,078	1,327,588,620	312,946,917	316,752,235	(3,805,318)	1,375,787,398	1,367,915,206	1,370,439,412	5,347,986	(2,524,206)	
Class 100 Overtime Oblig./Approp.	109,035,610	125,599,670	149,371,996	36,105,282	39,375,536	(3,270,254)	113,552,124	134,451,254	146,223,058	(32,670,934)	(11,771,804)	

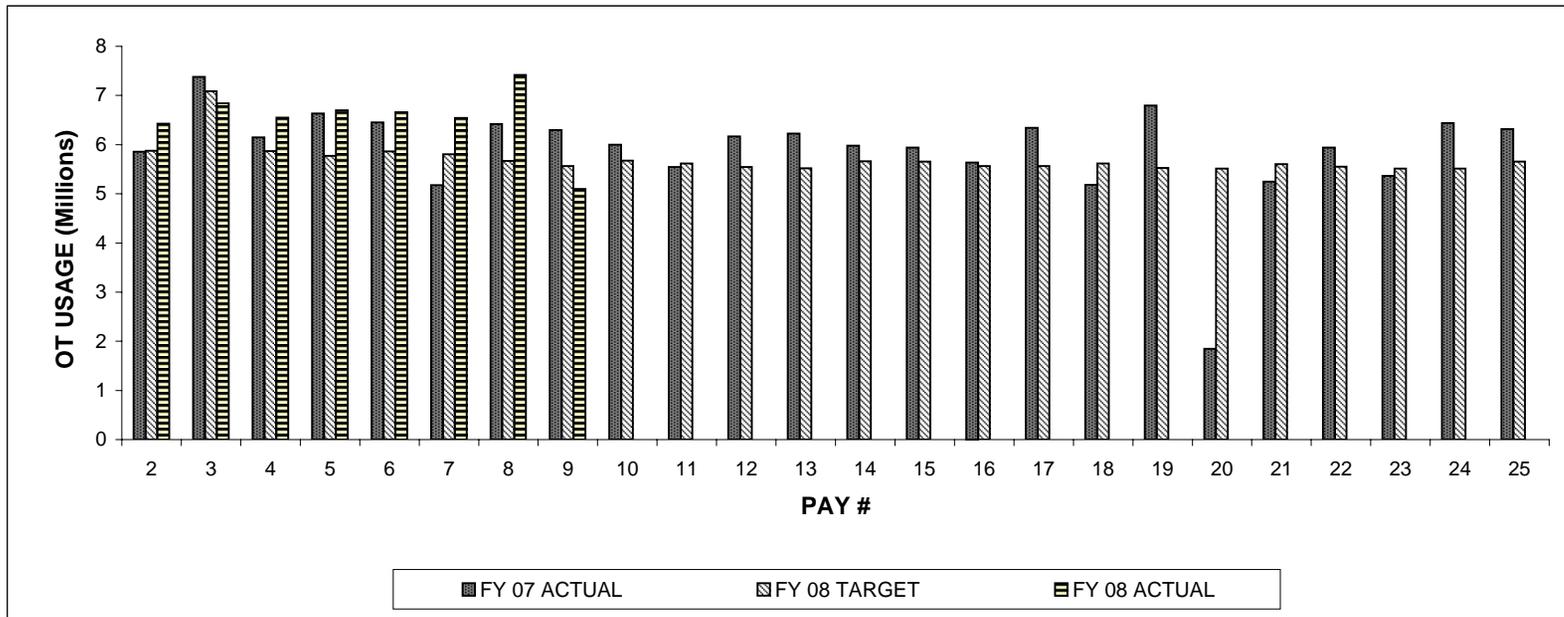
Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 06 to FY 08 REGULAR OVERTIME COMPARISON BY PAY PERIOD**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 06	985,293	6,707,154	5,309,655	4,950,821	4,325,750	5,923,839	5,158,673	4,844,201	5,033,788	4,677,648	3,893,553	5,287,291	4,517,036
FY 07	683,491	5,853,960	7,377,720	6,144,774	6,632,810	6,451,978	5,177,736	6,421,309	6,297,108	5,997,996	5,545,297	6,167,441	6,224,330
08 TARGET	654,407	5,874,443	7,087,044	5,870,726	5,772,821	5,859,474	5,802,642	5,668,051	5,564,114	5,671,770	5,613,236	5,545,737	5,522,259
FY 08	598,585	6,423,376	6,838,890	6,547,852	6,698,586	6,660,948	6,545,424	7,418,719	5,094,754				

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 06	4,397,467	4,528,833	4,453,509	4,778,377	4,925,968	5,103,126	4,330,968	4,951,131	3,022,608	4,857,461	5,431,094	4,936,785	6,954,353
FY 07	5,978,197	5,941,311	5,634,743	6,344,869	5,185,339	6,795,171	1,847,022	5,245,594	5,943,090	5,363,150	6,438,817	6,312,863	8,202,734
08 TARGET	5,661,228	5,654,107	5,565,414	5,565,993	5,618,680	5,523,296	5,510,726	5,600,332	5,549,379	5,511,576	5,514,604	5,653,460	10,848,681
FY 08													



Notes: Pay # 1 is excluded from graph because it is not a full pay  
Pay # 26 is excluded because it includes more than a full pay

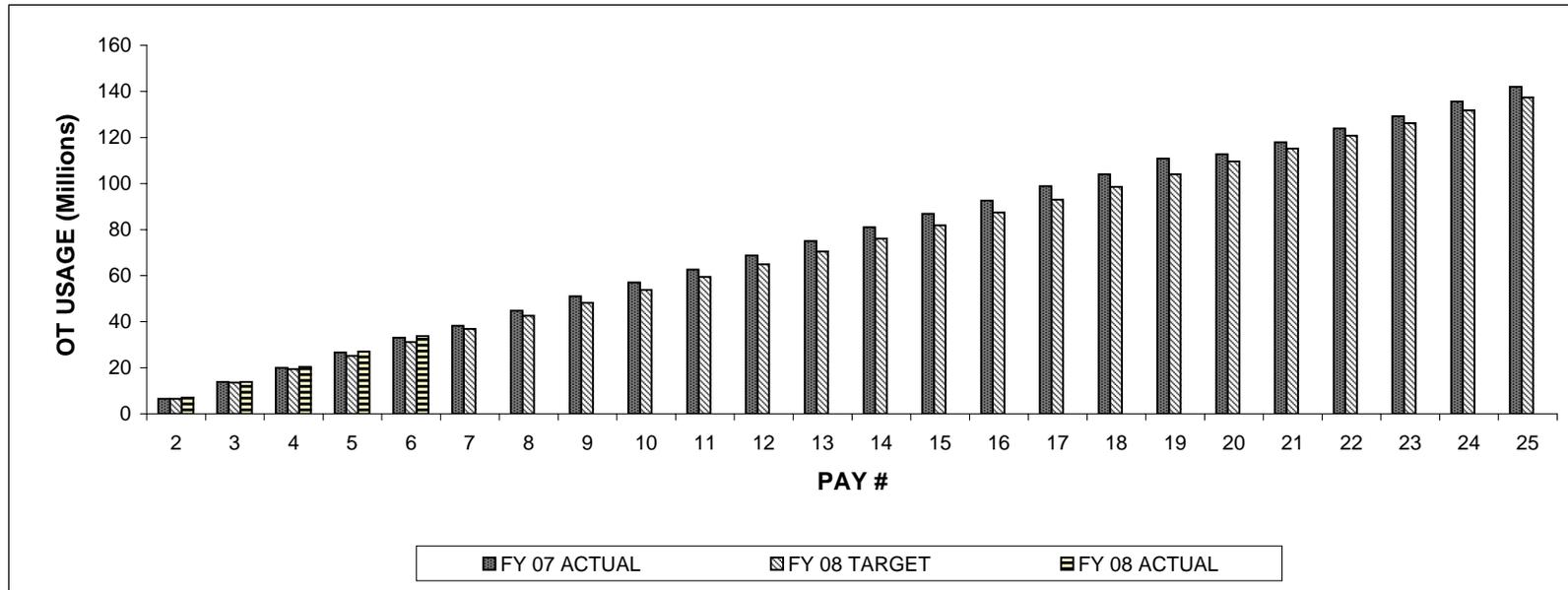
Table O-5  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 06 to FY 08 REGULAR OVERTIME COMPARISON - CUMULATIVE**  
**GENERAL FUND**

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 06	985,293	7,692,448	13,002,103	17,952,924	22,278,673	28,202,512	33,361,185	38,205,386	43,239,174	47,916,822	51,810,375	57,097,666	61,614,702
FY 07	683,491	6,537,451	13,915,171	20,059,945	26,692,755	33,144,733	38,322,470	44,743,779	51,040,887	57,038,884	62,584,180	68,751,621	74,975,951
08 TARGET	654,407	6,528,850	13,615,894	19,486,621	25,259,442	31,118,916	36,921,558	42,589,609	48,153,723	53,825,494	59,438,730	64,984,467	70,506,726
FY 08	598,585	7,021,961	13,860,851	20,408,703	27,107,289	33,768,237							

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 06	66,012,169	70,541,002	74,994,511	79,772,888	84,698,856	89,801,982	94,132,950	99,084,081	102,106,690	106,964,151	112,395,245	117,332,030	124,286,383
FY 07	80,954,148	86,895,459	92,530,202	98,875,072	104,060,411	110,855,581	112,702,603	117,948,197	123,891,287	129,254,437	135,693,254	142,006,116	150,208,850
08 TARGET	76,167,954	81,822,061	87,387,476	92,953,469	98,572,149	104,095,445	109,606,171	115,206,503	120,755,883	126,267,459	131,782,063	137,435,523	148,284,204
FY 08													



Notes: Pay # 1 is excluded from graph because it is not a full pay  
Pay # 26 is excluded because it includes more than a full pay

Table O-6  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Department	FY 07 Actual	Fiscal Year 2008							
		Year To Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Current Target Budget	Current Projection	Current Projection (Over)/Under	
							Adopt. Budget	Current Target	
<b>Human Services:</b>									
Admin. & Mgmt.	3,939,634	2,808,102	2,808,102	0	3,926,660	3,926,660	3,926,660	0	0
Contract Admin. & Prog. Eval.	47,340	17,600	17,600	0	42,448	42,448	42,448	0	0
Juvenile Justice	100,751,144	84,674,420	84,674,420	0	89,001,072	89,001,072	89,001,072	0	0
Children & Youth	278,141,085	222,110,896	222,110,896	0	274,934,014	274,934,014	274,934,014	0	0
Community Based Prevention	112,476,251	107,654,357	107,654,357	0	139,495,968	139,495,968	147,495,968	(8,000,000)	(8,000,000)
<b>Total Human Services</b>	<b>495,355,454</b>	<b>417,265,375</b>	<b>417,265,375</b>	<b>0</b>	<b>507,400,162</b>	<b>507,400,162</b>	<b>515,400,162</b>	<b>(8,000,000)</b>	<b>(8,000,000)</b>
<b>Public Health:</b>									
Ambulatory Health	21,393,389	12,789,949	12,392,861	397,088	19,159,808	19,297,808	19,297,808	(138,000)	0
Early Childhood, Youth & Women's Hlth.	723,467	490,549	516,274	(25,725)	715,836	1,799,401	1,799,401	(1,083,565)	0
Phila. Nursing Home	35,273,188	39,782,571	38,570,316	1,212,255	39,782,571	39,782,571	39,782,571	0	0
Environmental Prot.	3,328,839	3,305,470	3,059,250	246,220	3,345,028	3,345,028	3,345,028	0	0
Administration and Support Svcs	1,686,043	1,289,739	619,431	670,308	1,809,089	1,809,089	1,809,089	0	0
Medical Examiner's Office	433,136	452,416	45,905	406,511	471,250	471,250	471,250	0	0
Infectious Disease Control	2,707,985	2,092,376	1,084,095	1,008,281	3,087,571	2,949,571	2,949,571	138,000	0
<b>Total Public Health</b>	<b>65,546,047</b>	<b>60,203,070</b>	<b>56,288,132</b>	<b>3,914,938</b>	<b>68,371,153</b>	<b>69,454,718</b>	<b>69,454,718</b>	<b>(1,083,565)</b>	<b>0</b>
<b>Public Property:</b>									
SEPTA	58,040,145	14,500,250	0	14,500,250	61,601,000	61,601,000	61,601,000	0	0
Space Rentals	15,922,591	15,386,457	15,136,457	250,000	15,386,457	15,232,592	15,232,592	153,865	0
Telecommunications	21,145,268	2,571,000	2,407,026	163,974	2,600,000	2,571,000	2,571,000	29,000	0
Utilities	32,070,658	32,165,100	28,572,507	3,592,593	32,490,000	32,165,100	32,165,100	324,900	0
All Other	29,102,317	11,744,456	10,614,213	1,130,243	24,778,199	25,965,811	25,965,811	(1,187,612)	0
<b>Total Public Property</b>	<b>156,280,979</b>	<b>76,367,263</b>	<b>56,730,203</b>	<b>19,637,060</b>	<b>136,855,656</b>	<b>137,535,503</b>	<b>137,535,503</b>	<b>(679,847)</b>	<b>0</b>
<b>Streets:</b>									
General Support	777,555	552,889	125,591	427,298	845,763	845,763	845,763	0	0
Traffic Engineering	28,774	21,728	18,890	2,838	56,528	56,528	56,528	0	0
Sanitation	47,663,070	48,126,268	48,680,104	(553,836)	49,345,622	48,758,784	48,758,784	586,838	0
Street Lighting	8,684,803	6,504,750	7,342,266	(837,516)	7,367,906	8,367,906	8,367,906	(1,000,000)	0
Highways	1,148,831	350,625	190,762	159,863	602,201	602,201	602,201	0	0
Engineering Design & Surveying	48,592	35,350	29,250	6,100	62,208	62,208	62,208	0	0
<b>Total Streets</b>	<b>58,351,625</b>	<b>55,591,610</b>	<b>56,386,863</b>	<b>(795,253)</b>	<b>58,280,228</b>	<b>58,693,390</b>	<b>58,693,390</b>	<b>(413,162)</b>	<b>0</b>
<b>All Other</b>	<b>376,076,152</b>	<b>262,195,191</b>	<b>238,368,234</b>	<b>23,826,957</b>	<b>397,741,215</b>	<b>403,389,717</b>	<b>412,065,614</b>	<b>(14,324,399)</b>	<b>(8,675,897)</b>
<b>Total Class 200</b>	<b>1,151,610,257</b>	<b>871,622,509</b>	<b>825,038,807</b>	<b>46,583,702</b>	<b>1,168,648,414</b>	<b>1,176,473,490</b>	<b>1,193,149,387</b>	<b>(24,500,973)</b>	<b>(16,675,897)</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**DEPARTMENTAL FULL-TIME  
POSITIONS SUMMARY**

TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Department	FISCAL YEAR 2007			FISCAL YEAR 2008						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Atwater Kent Museum	4	0	4	5	0	5	4	0	4	1
Auditing (City Controller's Office)	120	0	120	140	0	140	126	0	126	14
Board of Building Standards	2	0	2	2	0	2	2	0	2	0
Board of Ethics	0	0	0	9	0	9	3	0	3	6
Board of L & I Review	3	0	3	3	0	3	3	0	3	0
Bd. of Pensions	0	65	65	0	81	81	0	68	68	13
Bd. of Revision of Taxes	128	0	128	138	0	138	126	0	126	12
Camp William Penn	3	0	3	4	0	4	3	0	3	1
Capital Program Office, Mayor-	14	0	14	24	0	24	23	0	23	1
City Commissioners (Election Board)	90	0	90	88	0	88	88	0	88	0
City Council	187	0	187	195	0	195	187	0	187	8
City Planning Commission	44	6	50	49	4	53	44	6	50	3
City Rep. / Commerce	12	745	757	16	951	967	13	737	750	217
City Treasurer	11	0	11	13	0	13	11	0	11	2
Civil Service Commission	2	0	2	2	0	2	2	0	2	0
Clerk of Quarter Sessions	114	0	114	121	0	121	112	0	112	9
District Attorney - Total	424	111	535	442	144	586	453	111	564	22
<i>Civilian</i>	414	99	513	425	120	545	441	100	541	4
<i>Uniform</i>	10	12	22	17	24	41	12	11	23	18
Fairmount Park	155	1	156	169	1	170	156	1	157	13
Finance	164	10	174	169	8	177	159	12	171	6
Fire - Total	2,399	58	2,457	2,425	78	2,503	2,358	56	2,414	89
<i>Uniform</i>	2,302	54	2,356	2,315	74	2,389	2,259	52	2,311	78
<i>Civilian</i>	97	4	101	110	4	114	99	4	103	11
First Judicial District	1,928	485	2,413	1,920	533	2,453	1,956	467	2,423	30
Fleet Management	300	69	369	321	77	398	308	68	376	22
Free Library	724	75	799	739	95	834	732	73	805	29
Historical Commission	6	0	6	6	0	6	6	0	6	0
Human Relations Commission	35	0	35	34	0	34	33	0	33	1
Human Services	1,721	54	1,775	1,817	63	1,880	1,751	40	1,791	89
Information Services, Mayor's Office of	112	16	128	153	17	170	134	16	150	20
Labor Relations, Mayor's Office of	7	0	7	7	0	7	7	0	7	0
Law	193	55	248	182	63	245	180	59	239	6

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TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Department	FISCAL YEAR 2007			FISCAL YEAR 2008								
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET		
	General	Other	Total	General	Other	Total	General	Other	Total			
Licenses & Inspections	351	19	370	386	22	408	339	18	357	51		
Managing Director (MDO)	102	11	113	88	10	98	98	11	109	(11)		
Mayor	56	3	59	62	5	67	54	3	57	10		
Mayor's Office of Comm. Svcs.	0	143	143	0	95	95	0	156	156	(61)		
Mural Arts Program	14	0	14	16	0	16	14	0	14	2		
Off. of Behavioral Hlth/Mental Retard. Svcs.	35	226	261	34	259	293	34	227	261	32		
Off.of Supportive Housing	132	46	178	145	53	198	145	44	189	9		
Office of Housing and Community Develop.	0	82	82	0	110	110	0	82	82	28		
Personnel	70	0	70	79	0	79	75	0	75	4		
Police - Total	7,424	161	7,585	7,508	166	7,674	7,443	162	7,605	69		
<i>Civilian</i>	812	11	823	884	11	895	818	11	829	66		
<i>Uniform</i>	6,612	150	6,762	6,624	155	6,779	6,625	151	6,776	3		
Prisons	2,176	0	2,176	2,400	0	2,400	2,130	0	2,130	270		
Procurement	54	2	56	62	3	65	58	3	61	4		
Public Health	664	217	881	738	260	998	677	215	892	106		
Public Property	175	0	175	173	0	173	148	0	148	25		
Records	70	0	70	76	0	76	72	0	72	4		
Recreation	460	24	484	517	25	542	462	23	485	57		
Register of Wills	69	0	69	70	0	70	67	0	67	3		
Revenue	237	205	442	271	274	545	246	205	451	94		
Sheriff	241	0	241	263	0	263	246	0	246	17		
Streets	592	0	592	625	0	625	587	0	587	38		
Streets - Sanitation	1,222	0	1,222	1,276	0	1,276	1,197	0	1,197	79		
Water	0	1,713	1,713	0	1,971	1,971	0	1,719	1,719	252		
Zoning Board of Adjustment	4	0	4	5	0	5	4	0	4	1		
<b>TOTAL ALL FUNDS</b>	<b>23,050</b>	<b>4,602</b>	<b>27,652</b>	<b>23,987</b>	<b>5,368</b>	<b>29,346</b>	<b>23,076</b>	<b>4,582</b>	<b>27,655</b>	<b>1,691</b>		

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**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**DEPARTMENTAL LEAVE  
USAGE ANALYSIS**

**TABLE L-1  
 QUARTERLY CITY MANAGERS REPORT  
 TOTAL LEAVE USAGE ANALYSIS  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
L&I Review Board	13.5%	19.0%	30.2%	75	Sick leave (14.%) ranked first among reporting agencies.
Prisons	15.7%	17.5%	19.8%	49	Sick leave (7.9%) ranked second among reporting agencies.
City Representative/Director of Commerce	11.3%	18.7%	19.7%	49	Vacation leave (11.2%) ranked third among reporting agencies.
Water	17.1%	18.1%	19.6%	49	Vacation leave (9.9%) ranked eighth among reporting agencies.
Public Property	16.2%	21.2%	19.3%	48	Sick leave (6.0%) ranked seventh among reporting agencies.
Records	17.7%	18.9%	19.1%	48	Sick leave (6.1%) ranked fifth among reporting agencies.
City Planning Commission	18.8%	18.8%	19.1%	48	Other leave (6.2%) ranked second among reporting agencies.
Register of Wills	12.4%	32.3%	19.1%	47	Sick leave (6.2%) ranked fourth among reporting agencies.
Mayor's Office	15.8%	18.1%	18.9%	47	Other leave (5.1%) ranked fifth among reporting agencies.
Office of Behavioral Health and Mental Retardation Services	16.7%	18.0%	18.8%	47	Other leave (5.6%) ranked third among reporting agencies.
Fairmount Park Commission	17.2%	18.4%	18.8%	47	Vacation leave (11.4%) ranked second among reporting agencies.
City Commissioners	14.5%	15.7%	18.5%	46	Other leave (6.6%) ranked first among reporting agencies.
Free Library	17.4%	22.1%	18.3%	46	Vacation leave (9.3%) ranked tenth among reporting agencies.
Commission on Human Relations	16.6%	19.4%	18.3%	46	Sick leave (5.9%) ranked eighth among reporting agencies.
Fleet Management	18.2%	18.5%	18.3%	45	Sick leave (5.5%) ranked ninth among reporting agencies.
Aviation	14.5%	16.1%	18.0%	45	Other leave (5.0%) ranked sixth among reporting agencies.
Zoning Board of Adjustment	15.4%	16.9%	17.9%	44	Vacation leave (11.9%) ranked first among reporting agencies.
Streets -- Sanitation	16.8%	20.1%	17.9%	44	Sick leave (6.5%) ranked third among reporting agencies.
Licenses and Inspections	18.2%	20.7%	17.8%	44	Vacation leave (10.1%) ranked sixth among reporting agencies.
OSH	24.8%	22.9%	17.5%	44	Sick leave (5.2%) ranked twelfth among reporting agencies.
Water Revenue	18.0%	15.0%	17.4%	43	Vacation leave (8.7%) ranked sixteenth among reporting agencies.
<b>MEDIAN</b>	15.8%	17.5%	17.3%	43	
Streets -- Excluding Sanitation	16.1%	19.5%	17.3%	43	Sick leave (5.0%) ranked seventeenth among reporting agencies.
Revenue	19.0%	22.2%	17.2%	43	Sick leave (5.1%) ranked sixteenth among reporting agencies.
Public Health	15.3%	16.9%	17.2%	43	Other leave (4.7%) ranked twelfth among reporting agencies.
Procurement	15.9%	18.0%	16.9%	42	
Recreation	16.8%	17.1%	16.9%	42	
Human Services	14.8%	16.2%	16.8%	42	
Mayor's Office of Information Services	16.0%	16.8%	16.7%	42	
Sheriff's Office	14.4%	16.4%	16.7%	42	
Personnel and Civil Service Commission	15.7%	17.2%	16.5%	41	
Capital Program Office	16.4%	17.3%	16.2%	40	
Finance	15.0%	18.1%	16.1%	40	
City Treasurer	11.3%	13.6%	16.0%	40	
Law	15.9%	12.2%	15.6%	39	
Board of Revision of Taxes	15.0%	17.3%	14.2%	35	
Office of Labor Relations	12.0%	12.4%	13.4%	33	
Managing Director's Office	12.3%	14.2%	12.6%	31	
Historical Commission	11.9%	15.2%	12.4%	31	
Police -- Uniformed	12.7%	17.4%	10.7%	27	
Fire	12.4%	12.7%	8.1%	20	
Police -- Civilian	15.6%	19.4%	8.0%	20	
Board of Building Standards	7.7%	12.3%	7.1%	18	

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2  
QUARTERLY CITY MANAGERS REPORT  
SICK LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
L&I Review Board	4.4%	2.6%	14.3%	36	The Board had long term sick leave totaling 13 days. If that leave were excluded, the sick leave usage rate would have been 7.4%.
Prisons	6.6%	5.2%	7.9%	20	Prisons had long term sick leave totaling 1,514 days. If that leave were excluded, the sick leave usage rate would have been 6.8%.
Streets -- Sanitation	7.5%	8.1%	6.5%	16	The Division had long term sick leave totaling 631 days. If that leave were excluded, the sick leave usage rate would have been 5.7%.
Register of Wills	4.3%	9.3%	6.2%	15	Register of Wills had long term sick leave totaling 60 days. If that leave were excluded, the sick leave usage rate would have been 4.8%.
Records	6.3%	5.0%	6.1%	15	The Records Department had long term sick leave totaling 131 days. If that leave were excluded, the sick leave usage rate would have been 3.2%.
Aviation	5.8%	4.7%	6.0%	15	Aviation had long term sick leave totaling 402 days. If that leave were excluded, the sick leave usage rate would have been 5.1%.
Public Property	5.6%	5.3%	6.0%	15	Public Property had long term sick leave totaling 134 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Commission on Human Relations	5.4%	4.6%	5.9%	15	The Commission had long term sick leave totaling 38 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
Fleet Management	6.7%	4.9%	5.5%	14	Fleet had long term sick leave totaling 296 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Mayor's Office	6.7%	7.4%	5.5%	14	The Mayor's Office had long term sick leave totaling 14 days. If that leave were excluded, the sick leave usage rate would have been 5.1%.
Water	6.0%	5.2%	5.3%	13	The Water Department had long term sick leave totaling 645 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
OSH	9.2%	7.5%	5.2%	13	OSH had long term sick leave totaling 75 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Sheriff's Office	5.0%	4.8%	5.2%	13	Sheriff's Office had long term sick leave totaling 258 days. If that leave were excluded, the sick leave usage rate would have been 3.5%.
Procurement	5.2%	3.7%	5.2%	13	Procurement had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
City Representative/Director of Commerce	3.1%	3.4%	5.1%	13	
Revenue	7.3%	7.3%	5.1%	13	Revenue had long term sick leave totaling 31 days. If that leave were excluded, the sick leave usage rate would have been 4.9%.
Streets -- Excluding Sanitation	5.6%	7.3%	5.0%	12	
Water Revenue	7.2%	4.4%	4.9%	12	
Public Health	5.1%	4.6%	4.9%	12	
Free Library	5.6%	6.3%	4.9%	12	
City Commissioners	4.6%	3.9%	4.9%	12	
<b>MEDIAN</b>	5.1%	4.5%	4.7%	12	
Human Services	5.1%	4.7%	4.6%	11	
Licenses and Inspections	6.4%	5.4%	4.6%	11	
Personnel and Civil Service Commission	5.4%	5.0%	4.6%	11	
Office of Behavioral Health and Mental Retardation Services	5.2%	4.2%	4.3%	11	
Law	5.6%	3.0%	4.3%	11	
Capital Program Office	5.1%	4.5%	4.2%	10	
Board of Revision of Taxes	4.3%	4.2%	4.2%	10	
Recreation	5.0%	3.9%	4.1%	10	
City Planning Commission	3.9%	2.8%	3.9%	10	
Finance	4.6%	4.8%	3.9%	10	
Office of Labor Relations	3.4%	4.5%	3.6%	9	
Mayor's Office of Information Services	3.6%	2.6%	3.6%	9	
Fairmount Park Commission	5.0%	4.0%	3.6%	9	
Zoning Board of Adjustment	3.3%	3.4%	3.2%	8	
Police -- Civilian	5.7%	5.5%	2.9%	7	
Historical Commission	3.0%	3.6%	2.6%	7	
City Treasurer	3.6%	2.8%	2.5%	6	
Managing Director's Office	3.5%	2.9%	2.1%	5	
Fire	3.8%	3.5%	1.9%	5	
Police -- Uniformed	3.6%	3.4%	1.6%	4	
Board of Building Standards	0.8%	0.8%	0.8%	2	

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to it in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "L" sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

**TABLE L-3  
 QUARTERLY CITY MANAGERS REPORT  
 INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS  
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007\***

Agency	IOD -- No Duty Status		IOD Plus Sick Leave		IOD Plus Total Leave	
	Percent of Days Lost Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days
Commission on Human Relations	4.4%	11	10.3%	26	22.7%	57
Streets -- Total	2.8%	7	8.8%	22	20.4%	51
City Commissioners	1.7%	4	6.5%	16	20.2%	50
Fleet Management	1.5%	4	7.0%	17	19.8%	49
Police -- Total	1.5%	4	3.3%	8	11.9%	30
Fire	1.5%	4	3.4%	8	9.6%	24
Water	1.1%	3	6.3%	16	20.6%	51
Fairmount Park Commission	1.0%	3	4.6%	11	19.8%	49
Prisons	0.6%	2	8.4%	21	20.4%	51
Free Library	0.6%	1	5.5%	14	18.9%	47
Recreation	0.5%	1	4.8%	12	17.6%	44
Licenses and Inspections	0.4%	1	5.0%	12	18.2%	45
Human Services	0.4%	1	5.0%	12	17.2%	43
Sheriff's Office	0.3%	1	5.4%	14	17.3%	43
Public Health	0.3%	1	4.2%	10	13.0%	32
Revenue	0.2%	0	5.5%	14	17.8%	44
Public Property	0.1%	0	5.2%	13	17.6%	44
Office of Behavioral Health and Mental Retardation Services	0.0%	0	4.4%	11	18.9%	47
Managing Director's Office	0.0%	0	2.1%	5	12.6%	31
City Representative/Director of Commerce	0.0%	0	5.1%	13	19.7%	49
L & I Review Board	0.0%	0	14.3%	36	30.2%	75
Mayor's Office of Information Services	0.0%	0	3.6%	9	16.7%	42
Records	0.0%	0	5.7%	14	18.1%	45
Finance	0.0%	0	3.9%	10	16.1%	40
OSH	0.0%	0	5.2%	13	17.5%	44
Law	0.0%	0	4.3%	11	15.6%	39
Board of Building Standards	0.0%	0	0.8%	2	7.1%	18
Capital Program Office	0.0%	0	4.2%	10	16.2%	40
City Planning Commission	0.0%	0	3.9%	10	19.1%	48
City Treasurer	0.0%	0	2.5%	6	16.0%	40
Historical Commission	0.0%	0	2.6%	7	12.4%	31
Personnel and Civil Service Commission	0.0%	0	4.6%	11	16.5%	41
Procurement	0.0%	0	7.8%	19	19.8%	49
Register of Wills	0.0%	0	4.4%	11	17.1%	43
Office of Labor Relations	0.0%	0	5.0%	12	17.2%	43
Water Revenue	0.0%	0	5.2%	13	19.3%	48
Zoning Board of Adjustment	0.0%	0	4.9%	12	17.4%	43
Board of Revision of Taxes	0.0%	0	4.2%	10	14.2%	35
Mayor's Office	0.0%	0	5.5%	14	18.9%	47

\*The 1st quarter results from Risk Management under review as of November 15, 2007, due to change in TPA.

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) -- no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

## **DEPARTMENTAL SERVICE DELIVERY REPORT**

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 September 30, 2007**

Department Measurement		FISCAL YEAR 2008									
		FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Adult Services (1)											
	Office of Supportive Housing (OSH)										
	Emergency Shelter Beds -- Number of Year Round Beds (average)	2,781	2,677	2,656	2,536	(120)	2,830	2,830	0	153	49
	Transitional Housing Units New Placements (2)	448	500	110	106	(4)	440	440	0	(60)	(8)
	Clients Placed in Shelter (3)	49,288	13,205	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Evictions Prevented (4)	240	465	122	88	(34)	488	488	0	23	248
	Job Training Enrollments	n/a	104	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Riverview										
	Average Daily Number of Residents	149	130	139	133	(6)	139	139	0	9	(10)
	Total Residents Served (average)	188	143	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Discharges	56	51	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Readmissions as a % of Total Admissions	21.0%	18.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Anti-Graffiti Network											
	Total Properties Plus Street Fixtures Cleaned - All Zones	93,272	110,028	23,500	23,670	170	111,000	111,000	0	972	17,728
	Managing Director's Office -- Mural Arts Program										
	Number of Murals Completed	103	83	25	43	18	100	100	0	17	(3)
	Number of Murals Restored	10	8	10	9	(1)	10	10	0	2	0
	Number of Participants	4,979	4,203	1,275	1,382	107	5,100	5,100	0	897	121
Aviation											
	Enplaned Passengers	15,557,555	15,849,348	3,800,000	4,308,103	508,103	15,317,000	15,849,348	532,348	0	291,793
	Total Aircraft Activity	625,692	614,030	165,000	155,517	(9,483)	625,085	614,030	(11,055)	0	(11,662)
	Air Cargo Activity	614,223	589,569	149,000	148,090	(910)	587,159	589,569	2,410	0	(24,654)
Board of Building Standards											
	Appeals Heard	231	202	55	53	0	206	206	0	4	(25)
Camp William Penn											
	Number of Campers	596	612	750	602	(148)	750	602	(148)	(10)	6
City Treasurer's Office											
	Number of Debt Issuances (5)	5	4	2	2	0	5	5	0	1	0
Civil Service Commission											
	Disciplinary Action Appeals -- Received (6)	72	91	15	20	5	80	80	0	(11)	8
	Disciplinary Action Appeals -- Heard	78	62	10	12	2	56	56	0	(6)	(22)
	Disciplinary Action Appeals -- Number that are Sustained or Settled	22	7	5	7	2	22	22	0	15	0
	Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled	28.2%	30.0%	50.0%	58.3%	40.0%	39.3%	39.3%	0.0%	9.3%	11%

- (1) The Office of Supportive Housing continues the transition to utilizing HMIS as the primary data source and prior year's reports have been based on different data sources.  
 (2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSH shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter  
 (3) Represents the total number of POSs issued to all clients during FY07 (duplicated count).  
 (4) In FY04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.  
 (5) Debt Issuance handled by Office of the Director of Finance  
 (6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 September 30, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Commission on Human Relations	Discrimination Cases Investigated	462	359	129	69	(60)	388	388	0	29	(74)
	Fair Housing Complaints Docketed	222	195	55	40	(15)	221	221	0	26	(1)
Fairmount Park Commission	Total Acres Cut (7)	24,727	24,986	10,540	12,145	1,605	25,000	25,000	0	14	273
	Mowing Frequency	2.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Acres Cut By Contracted Services	24,367	24,600	10,390	11,832	1,442	24,600	24,600	0	0	233
	Acres Cut By Fairmount Park Employees	360	386	150	313	163	400	400	0	14	40
	Park Trees Removed	1,642	2,324	350	592	242	2,200	2,200	0	(124)	558
	Park Trees Pruned	1,964	2,883	350	765	415	2,550	2,550	0	(333)	586
	Street Trees Removed (Park and contracted crews)	3,088	2,648	500	664	164	2,600	2,600	0	(48)	(488)
	Street Trees Pruned (Park and contracted crews)	9,021	10,497	980	402	(578)	10,200	10,200	0	(297)	1,179
	Number of Ball Fields Maintained	641	500	180	245	65	450	450	0	(50)	(191)
	Number of Ball Fields Renovated	104	180	15	29	14	140	140	0	(40)	36
Fire Department	Number of Fires (estimate)	9,590	8,080	1,840	2,076	236	8,300	7,900	(400)	(180)	(1,690)
	Structural (estimate)	2,190	1,918	440	402	(38)	2,000	1,900	(100)	(18)	(290)
	Non-Structural (estimate)	7,400	6,162	1,400	1,674	274	6,300	6,000	(300)	(162)	(1,400)
	Vacant Buildings (estimate)	195	151	30	36	6	175	150	(25)	(1)	(45)
	Average Response Time for Structure Fires (in minutes)	4:37	4:34	4:30	4:36	0:06	4:30	4:30	0:00	-0:04	-0:07
	Fire Deaths	50	51	12	5	(7)	52	46	(6)	(5)	(4)
	EMS Runs	209,654	216,606	55,000	54,832	(168)	220,000	222,000	2,000	5,394	12,346
	EMS Average Response Time (in minutes)	7:09	7:19	6:53	7:30	0:37	6:53	7:25	0:32	0:06	0:16
	First Responder Runs (estimate)	74,000	68,203	17,000	16,080	(920)	68,000	66,000	(2,000)	(2,203)	(8,000)
Fleet	Average Citywide Fleet Downtime	11.0%	9.0%	10.0%	10.0%	0.0%	10.0%	10.0%	0.0%	0	(0)
	Average Trash Collection Vehicle Downtime	21.0%	23.0%	23.0%	23.0%	0.0%	22.0%	22.0%	0.0%	(0)	0
	Percent of Trash Collection Vehicles Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
	Average Police Patrol Car Downtime	10.0%	10.0%	10.0%	11.0%	1.0%	10.0%	10.0%	0.0%	0	0
	Percent of Minimum Number of Police Patrol Cars Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
	Average number of vehicles in Fleet	6,012	5,956	5,980	6,013	33	5,980	5,980	0	24	(32)
	Citywide Accidents	1,711	1,698	425	425	0	1,700	1,700	0	2	(11)
Free Library of Philadelphia	Hours of Service (8)	110,554	110,031	25,892	25,822	(70)	111,141	111,141	0	1,110	587
	Central (includes the Library for the Blind)	5,124	7,154	1,764	1,764	0	7,164	7,164	0	10	2,040
	Regionals	6,449	7,054	1,681	1,650	(31)	6,119	6,119	0	(935)	(330)
	Branches	98,981	95,823	22,447	22,408	(39)	97,858	97,858	0	2,035	(1,123)
	Number of Visits	6,103,354	6,422,857	1,678,000	1,676,964	(1,036)	6,393,000	6,393,000	0	(29,857)	289,646
	Central	972,626	1,018,025	250,000	244,313	(5,687)	1,020,000	1,020,000	0	1,975	47,374
	Regionals	886,751	1,068,968	283,000	248,917	(34,083)	823,000	823,000	0	(245,968)	(63,751)
	Branches	4,243,977	4,335,864	1,145,000	1,183,734	38,734	4,550,000	4,550,000	0	214,136	306,023
	Number of Volunteer Hours	97,437	97,718	27,748	26,081	(1,667)	102,604	102,604	0	4,886	5,167
	Items Borrowed	6,188,637	6,328,706	1,725,000	1,736,887	11,887	6,400,000	6,400,000	0	71,294	211,363
	Electronic Information Access										
	Public Computer Use in Libraries (by session)	843,777	1,000,949	250,250	258,769	8,519	1,001,000	1,001,000	0	51	157,223

(7) Fairmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" uses cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 September 30, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Human Services Department											
	Children and Youth Division										
	Child Protective Services (Mostly Child Abuse Reports)	4,340	4,284								(4,340)
	General Protective Services (Mostly Child Neglect Reports)	11,237	11,622								(11,237)
	Total Children Receiving Services (10)	25,500	25,574								(25,500)
	Children in Placement	6,369	6,483								(6,369)
	Children Receiving Non-Placement Services	13,691	14,165								(13,691)
	Adoptions Finalized	528	390								(528)
	Children in Institutional Placements	1,220	939								(1,220)
	Children in Care More Than Two Years	2,300	2,440								(2,300)
	Juvenile Justice Services										
	Average Daily Population at the YSC	111	116								(111)
	Average Length of Stay (in days)	8.3	8.2								(8)
DATA NOT YET AVAILABLE											
Law	# of all new suits filed (including Labor & Employment)	1,602	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	# of Cases Closed	1,375	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% Cases Closed with Payment	44.2%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Collection of Delinquent Taxes, Fines, and Fees	122,800,000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Total Cost for Closed Cases (including GF, Water & Aviation in \$MM)	22.1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Licenses and Inspections Department											
	Demolition of Imminently Dangerous Buildings										
	Buildings Demolished (L&I and NTI funds) (11)	239	330	100	92	(8)	380	380	0	50	141
	Cleaning & Sealing										
	Buildings Treated	1,218	942	200	96	(104)	1,000	565	(435)	(377)	(653)
	Housing and Fire Inspections	77,338	49,438	11,880	7,968	(3,912)	57,809	57,809	0	8,371	(19,529)
	Commercial and Industrial Fire Inspections	12,000	30,595	7,076	7,980	904	31,000	31,000	0	405	19,000
	Business Compliance Inspections	43,305	31,805	10,250	7,332	(2,918)	40,190	28,110	(12,080)	(3,695)	(15,195)
	Building Permits Issued	15,990	16,454	4,259	4,056	(203)	18,342	17,700	(642)	1,246	1,710
	Other Permits Issued	25,409	24,455	5,096	7,035	1,939	24,600	25,600	1,000	1,145	191
	License Administration - Total Licenses Issued (12)	94,127	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Licenses Issued -- New	71,823	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Licenses Issued -- Renewal	22,304	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
L & I Review Board											
	Licensing Appeals Hearings	1,151	977	287	210	(77)	1,057	1,057	0	80	(94)
Mayor's Office of Information Services (MOIS)											
	Phone Calls Made to Help Desk/Oper. Support Center	15,595	14,547	4,332	3,947	(385)	17,325	16,000	(1,325)	1,453	405
	Number of Trouble Tickets Created	8,718	10,655	3,250	3,433	183	13,000	13,000	0	2,345	4,282
	% of Trouble Tickets Closed within 5 Days	96%	79%	97%	84%	-13%	97%	98%	1.0%	19.0%	2.0%
	Number of Service Project Requests	8,161	10,237	2,000	2,427	427	8,000	10,000	2,000	(237)	1,839

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 September 30, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Office of Labor Relations	Number of Grievances Cleared	109	89	15	25	10	120	120	0	31	11
Personnel Department	Status of Hiring Lists (13)										
	Total Lists Due (including lists produced, but not yet due)	460	463	120	133	13	480	480	0	17	20
	Planned List Produced on Time or Early	87.0%	88.0%	88.0%	77.0%	-11.0%	90.0%	90.0%	0.0%	0	0
	Status of Job Design Recommendations										
	Total Job Design Recommendations Due (including those made, but not yet due)	244	155	30	39	9	200	200	0	45	(44)
	Job Design Recommendations Made on Time or Early	94.0%	n/a	95.0%	100.0%	5.0%	95.0%	95.0%	0.0%	n/a	0
	Applicant Flow Data										
	Number of Applications Received	41,604	25,841	10,000	8,018	(1,982)	40,000	40,000	0	14,159	(1,604)
	Number of Test Takers	23,632	16,701	5,000	5,201	201	23,000	23,000	0	6,299	(632)
	% Total Applicants that Pass Tes	76.7%	67.7%	100.0%	62.4%	-37.6%	87.0%	87.0%	0.0%	19.3%	10.3%
Police Department	Response Times: Priority One Calls (in Min:Sec) (14)	6:38	6:34	6:40	6:40	0:00	6:40	6:40	0:00	0	0
	Uniformed Police in On-Street Bureaus (Total at End of Reporting Period)										
	Number of Officers in On-Street Bureaus	5,574	5,450	5,533	5,508	(25)	5,565	5,559	(6)	109	(15)
	Percent of Officers in On-Street Bureaus	87.1%	86.9%	87.1%	86.8%	-0.3%	87.2%	87.1%	-0.1%	0	0
	Arrests	69,166	73,606	17,815	18,095	280	73,599	73,878	279	272	4,712
	Part One Offenses (15)	83,437	87,179	23,599	22,832	(767)	86,447	85,680	(767)	(1,499)	2,243
	Average Time between Arrest and Completion of Processing	12:36:40	11:51:25	12:00:00	9:54:00	-2:06:00	12:00:00	11:28:00	-0:32:00	(0)	(0)
	Abandoned Vehicles Removed	17,835	14,470	4,785	3,223	(1,562)	15,000	13,438	(1,562)	(1,032)	(4,397)
Prison System	Average Monthly Inmate Populatio	8,455	8,796	9,085	9,040	(45)	9,026	9,015	(11)	219	560
	Award of GEDs & High School Diplomas -- Pennypack House School & PLATO	225	197	25	21	(4)	181	177	(4)	(20)	(48)
	Escapes										
	Escapes from Trustee Status (16)	3	2	1	1	0	3	3	0	1	0
	Escapes from Work Release	46	57	15	15	0	60	60	0	3	14
	Escapes from Confinement (16)	1	2	1	1	0	3	3	0	1	2
Procurement Department	Service, Supply, and Equipment Contracts Awardec	332	410	100	207	107	300	300	0	(110)	(32)
	Public Works Awards	171	146	59	53	(6)	235	235	0	89	64

(13) Departments hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**September 30, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Public Health Department											
	Food Complaints Investigated (17)	770	884	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Average Interval Between Food Establishment Inspections	16.6	12.4	10.7	11.4	0.7	12.0	12.0	0	(0)	(5)
	Post-Mortem Examinations	2,254	2,385	600	606	6	2,400	2,400	0	15	146
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	77%	57%	85%	72.0%	-13.0%	85%	85%	0.0%	28.0%	8.0%
	New Reported AIDS Cases	972	784	200	136	(64)	800	544	(256)	(240)	(428)
	Nursing Home Census	428	426	433	429	(4)	433	427	(6)	1	(1)
	District Health Centers										
	Total Patient Visits	324,014	312,006	75,600	76,760	1,160	315,000	315,000	0	2,994	(9,014)
	Visits with No Insurance	162,311	162,367	40,400	42,821	2,421	164,000	164,000	0	1,633	1,689
	Percent of Visits	50.1%	52.0%	53.4%	55.8%	2.4%	52.1%	52.1%	0.0%	0.1%	2.0%
	% of Appointments Made for Within 3 Weeks of Request	73.0%	65.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Time Evening Sessions are Available	100.0%	100.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Children Blood Screened for Lead	40,218	43,501	10,220	12,460	2,240	40,900	40,900	0	(2,601)	682
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18)	2	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Citywide Air Quality Per Federal Pollutant Standards Index										
	% of Days with Good Air Quality (19)	61.0%	52.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Moderate Air Quality	36.0%	45.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Unhealthful Air Quality	3.0%	3.0%	6.0%	6.0%	0.0%	3.0%	3.0%	0.0%	0.0%	0.0%
Public Property Department											
	<i>Facilities Management Division</i>										
	Number of work order requests generated	38,659	45,153	11,625	11,308	(317)	46,500	46,500	0	1,347	7,841
	Number of work order requests completed	36,853	41,413	10,375	11,178	803	41,500	41,500	0	87	4,647
										0	0
	<i>Communications Division</i>										
	Switchboard Calls	1,270,316	1,128,928	320,144	284,125	(36,019)	1,128,928	1,128,928	0	0	(141,388)
	% Switchboard Calls Answered	77.0%	78.0%	76.0%	46.0%	-30.0%	78.0%	78.0%	0.0%	0	0
	Total Number of Work Order Requests	8,770	9,027	2,552	2,806	254	9,027	9,027	0	0	257
	Number of Repairs Completed	8,561	8,650	2,425	2,319	(106)	8,650	8,650	0	0	89
Records Department											
	Number of Documents Recorded	263,343	248,382	61,405	57,333	(4,072)	245,739	245,739	0	(2,643)	(17,604)
	Deeds	66,365	60,160	15,040	14,202	(838)	60,160	60,160	0	0	(6,205)
	Mortgages	95,956	88,463	22,116	20,222	(1,894)	88,463	88,463	0	0	(7,493)
	Assignments	11,441	16,817	4,204	3,482	(722)	16,816	16,816	0	(1)	5,375
	Satisfactions	59,341	49,845	12,431	11,998	(433)	49,844	49,844	0	(1)	(9,497)
	Miscellaneous	30,240	33,097	7,614	7,429	(185)	30,456	30,456	0	(2,641)	216
	Police Accident Reports	65,204	69,050	17,263	17,050	(213)	69,052	69,052	0	2	3,848
	Document Recording Backlog										
	Number of Documents (Daily Average Per Month)	1,096	800			0			0	(800)	(1,096)
	Delay in Return of Documents	2	2	2	2	0	2	2	0	0	0
	Duplicating -- Number of Copies Made and Related Services Provided	23,729,274	21,213,483	5,303,371	6,163,268	859,897	21,213,483	21,213,483	0	0	(2,515,791)
Recreation Department											
	Recreation Centers and Playgrounds Staffed and Operating (20)	160	157	171	172	1	171	172	1	15	12
	Ice Rinks -- Visitors (Nov through Feb)	20,491	26,836	0	0	0	40,000	40,000	0	13,164	19,509
	Outdoor Swimming Pools (21)	71	73	73	73	0	73	73	0	0	2
	Summer Food Program Meals Served	1,878,352	2,021,588	1,825,000	1,982,972	157,972	2,075,000	2,075,000	0	53,412	196,648

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**September 30, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Register of Wills</b>											
	Probable Estates Served	5,880	5,403	1,497	1,139	(358)	5,988	5,988	0	585	108
	Inheritance Tax Receipts Issued	9,801	9,777	2,520	2,362	(158)	10,080	10,080	0	303	279
	Estate Documents Copied	176,376	201,854	52,215	42,492	(9,723)	208,860	208,860	0	7,006	32,484
	Marriage Licenses Issued	9,444	9,938	2,445	2,851	406	9,780	9,780	0	(158)	336
<b>Revenue Department</b>											
	Payment Processing -- Number of Pieces of Incoming Mail	3,984,304	3,842,438	948,500	835,309	(113,191)	4,000,000	4,000,000	0	157,562	15,696
	Taxpayer Service: Incoming Calls	412,067	358,819	98,000	76,155	(21,845)	400,000	400,000	0	41,181	(12,067)
	Taxpayer Service: Percent of Incoming Calls Answered	46.6%	51.0%	55.0%	58.5%	3.5%	55.0%	55.0%	0.0%	0	0
	Taxpayer Service: Number of Walk-In Customers Served	42,447	38,497	10,000	8,449	(1,551)	40,000	40,000	0	1,503	(2,447)
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	23:45	34:04	34:00	28:19	(5:41)	34:00	34:00	0	(0:04)	10:15
<b>Risk Management Office</b>											
	Injured on Duty Total -- Average Number of Employees on No Duty Status	190	174	200	239	39	200	200	0	26	10
	Injured on Duty Total -- Average Number of Employees on Light Duty Status	255	342	330	415	85	330	330	0	(12)	75
	Number of New Claims Opened	1,596	1,600	300	270	(30)	1,800	1,800	0	200	204
	Number of Claims Closed	1,837	1,498	283	230	(53)	1,700	1,700	0	202	(137)
	% Claims Closed with No Payment	33.7%	32.8%	35.3%	35.7%	0.3%	35.3%	35.3%	0.0%	0	0
	Number of Contract Issues Addressed	5,345	4,344	100	188	88	600	600	0	(3,744)	(4,745)
	Employee/Public Safety Issues Addressed	484	554	117	164	47	468	468	0	(86)	(16)
<b>Streets Department</b>											
<i>All But Sanitation</i>											
<b>Potholes</b>											
	Number Repaired (22)	18,203	12,721	1,500	1,989	489	25,000	25,000	0	12,279	6,797
	Response Time -- Peak Season (Feb., March, April)	3.0	1.0	n/a	n/a	n/a	1.0	1.0	0.0	0	(2)
	Response Time -- Non-Peak Season	3.3	1.0	1.0	1.0	0	1.0	1.0	0.0	0	(2)
	Miles Resurfaced	102	107	40	17	(23)	115	115	0	8	13
<b>Street Light Repairs (23)</b>											
	Bulb Outages -- Minor Repairs (Lights Repaired)	18,898	21,579	4,500	5,355	855	18,000	18,000	0	(3,579)	(898)
	Major Repairs (Knockdowns/Luminaries Repaired)	5,470	7,594	1,329	1,954	625	5,213	5,213	0	(2,381)	(257)
	Traffic Signal Malfunction Repairs	18,012	19,017	4,500	4,676	176	18,000	18,000	0	(1,017)	(12)
<i>Sanitation Division</i>											
	Tons of Refuse Disposed	782,992	759,623	210,805	190,620	(20,185)	783,509	783,509	0	23,886	517
	Percent of Refuse Collected On Time	95.2%	94.7%	95.3%	98.0%	2.7%	95.5%	95.5%	0.0%	0	0
	Household Recycling Tons Collected	40,568	46,447	11,069	11,992	923	47,000	47,000	0	553	6,432
	Percent of Recycling Tons Collected On Time	98.4%	97.2%	97.0%	98.0%	1.0%	97.0%	97.0%	0.0%	(0)	(0)
	Street Miles Cleaned (24)	92,009	85,873	24,000	22,854	(1,146)	83,000	83,000	0	(2,873)	(9,009)
	Vehicle Accidents	369	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times

Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 September 30, 2007

		FY06	FY07	Year-to-Date			Year-End				
Department Measurement		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY07	Projected Change From FY06
Water Department											
	Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25)	5	6	11	4	(7)	11	11	0	5	6
	NEWPC	7	7	15	4	(11)	15	15	0	8	8
	SEWPC	4	6	9	6	(3)	9	9	0	3	5
	SWWPC	4	4	9	3	(6)	9	9	0	5	5
	Millions of Gallons of Treated Water	94,139	95,374	23,507	24,689	1,182	93,261	93,261	0	(2,113)	(878)
	Miles of Pipeline Surveyed for Leakage	770	1,024	335	311	(24)	1,260	1,260	0	236	490
	Water Main Breaks Repaired	642	824	120	111	(9)	760	760	0	(64)	118
	Average Hours to Make Water Main Break Repair	7.8	7.6	8.0	7.9	(0.1)	8.0	8.0	0.0	0	0
	Percent of Hydrants Available	98.9%	99.7%	99.0%	99.7%	0.7%	99.1%	99.6%	0.5%	(0)	0
	Inlets Cleaned	77,600	78,478	26,097	17,811	(8,286)	99,506	99,506	0	21,028	21,906
Water Revenue Bureau of the Revenue Department											
	% of Customers who Pay Bill On Time (within 30 days)	59.3%	59.6%	60.4%	61.2%	0.8%	60.3%	60.3%	0.0%	0	0
	Total Water Consumption	90,270,269	86,973,842	23,712,397	23,760,484	48,087	86,120,300	86,120,300	0	(853,542)	(4,149,969)
	Shut off Reinspection: Accounts Visited	15,412	15,199	3,922	5,678	1,756	15,696	15,696	0	497	284
Zoning Board of Adjustment											
	Number of Hearings	3,595	3,240	787	728	(59)	3,000	3,000	0	(240)	(595)

(25) Current permit <30 MG/L

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**WATER FUND  
QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Water Fund**  
All Departments  
For the Period Ending September 30, 2007

Category	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<b><u>REVENUES</u></b>									
Taxes									
Locally Generated Non - Tax Revenues	486,916,739	122,236,098	121,456,429	(779,669)	616,934,000	617,684,000	554,193,300	(62,740,700)	(63,490,700)
Other Governments	519,610	100,000	185,743	85,743	1,500,000	750,000	750,000	(750,000)	0
Revenues from Other Funds of City (See Note 1)	32,310,964	0	0	0	72,537,000	69,663,936	67,602,711	(4,934,289)	(2,061,225)
Other Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenues and Other Sources</b>	<b>519,747,313</b>	<b>122,336,098</b>	<b>121,642,172</b>	<b>(693,926)</b>	<b>690,971,000</b>	<b>688,097,936</b>	<b>622,546,011</b>	<b>(68,424,989)</b>	<b>(65,551,925)</b>
<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>									
Personal Services	101,056,050	22,434,111	22,503,423	(69,312)	111,077,194	110,157,699	107,242,399	3,834,795	2,915,300
Personal Services - Employee Benefits	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
Sub-Total Employee Compensation	166,707,000	59,583,627	59,652,939	(69,312)	182,821,394	181,901,899	178,986,599	3,834,795	2,915,300
Purchase of Services	83,966,563	77,432,147	61,581,185	15,850,962	116,684,012	115,790,143	115,754,818	929,194	35,325
Materials, Supplies and Equipment	41,408,325	24,717,024	26,644,873	(1,927,849)	45,324,073	44,934,373	44,833,073	491,000	101,300
Contributions, Indemnities and Taxes	2,445,419	490,504	490,004	500	6,603,000	6,508,000	6,508,000	95,000	0
Debt Service	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	41,920,056	0	0	0	169,068,964	168,493,964	105,993,964	63,075,000	62,500,000
<b>Total Obligations / Appropriations</b>	<b>510,369,940</b>	<b>226,896,702</b>	<b>213,042,401</b>	<b>13,854,301</b>	<b>703,971,000</b>	<b>701,097,936</b>	<b>635,546,011</b>	<b>68,424,989</b>	<b>65,551,925</b>
<b>Operating Surplus / (Deficit)</b>	<b>9,377,373</b>	<b>(104,560,604)</b>	<b>(91,400,229)</b>	<b>13,160,375</b>	<b>(13,000,000)</b>	<b>(13,000,000)</b>	<b>(13,000,000)</b>	<b>0</b>	<b>0</b>
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>									
Prior Year Fund Balance	-	-	-	-	-	-	-	-	-
Net Adjustments - Prior Years	16,581,243	0	0	0	13,000,000	13,000,000	13,000,000	0	0
<b>Total Net Adjustments</b>	<b>16,581,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,000,000</b>	<b>13,000,000</b>	<b>13,000,000</b>	<b>0</b>	<b>0</b>
<b>Preliminary Year End Fund Balance</b>	<b>25,958,616</b>	<b>(104,560,604)</b>	<b>(91,400,229)</b>	<b>13,160,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Payments to Other Funds - Rate Stabilization Fund	25,958,616	0	0	0	0	0	0	0	0
<b>Year End Fund Balance</b>	<b>0</b>	<b>(104,560,604)</b>	<b>(91,400,229)</b>	<b>13,160,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

**Quarterly City Managers Report  
Analysis of Year-to-Date Variances  
Water Fund**

All Departments

For the Period Ending September 30, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$0.8)	Variances are due to lower than projected revenues from: Sales and Charges - (\$1.1) million and Sewer Charges to Other Municipalities - (\$0.1) million which are being partially offset by increased revenues from Water & Sewer Permits and Miscellaneous Revenues of \$0.2 million and \$0.1 million, respectively.
Other Governments	0.1	Variance is due the earlier than anticipated receipt of revenue from the Federal government for various watershed assessment and redevelopment projects.
<b>Subtotal</b>	<b>(\$0.7)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	(\$0.1)	Variances: 1) Water - (\$0.3) million is higher than projected overtime costs and 2) Revenue - \$0.2 million is the result of delays in filling vacant positions throughout the first quarter of the fiscal year.
Purchase of Services	15.9	Variances: 1) MOIS - \$0.2 million, 2) Water - \$14.4 million, 3) Revenue - \$1.2 million and 4) Law - \$0.1 million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including: consultant services, repairs & maintenance.
Materials, Supplies & Equipment	(1.9)	Variances: 1) Water - (\$2.1) million and 2) Revenue - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: water treatment chemicals, envelopes and computer equipment.
<b>Subtotal</b>	<b>\$13.9</b>	
<b>Total</b>	<b>\$13.2</b>	

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**Quarterly City Managers Report  
Analysis of Projected Year-End Variances  
Water Fund**

All Departments

For the Period Ending September 30, 2007

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$63.5)	Variances are due to lower than projected revenues from: Sales and Charges - (\$1.4) million and Contribution from Sinking Fund Reserve - (\$62.5) million which is being partially offset by higher than projected Miscellaneous Revenues of \$0.4 million.
Revenue from Other Funds	(2.0)	Variance is the result of a lower than anticipated payment from the Rate Stabilization Fund to cover the fund balance deficit projected a year end as required by the Water Fund Revenue Bond Covenant.
<b>Subtotal</b>	<b>(\$65.5)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	\$2.9	Variances: 1) Water - \$1.4 million and 2) Revenue - \$1.5 million are the result of anticipated savings from the delay in filling vacancies throughout the fiscal year.
Materials, Supplies & Equipment	0.1	Variance: Water - \$0.1 million is due to a lower estimate of planned purchases of small power tools and general hardware supplies.
Payment to Other Funds	62.5	Variance: Water - \$62.5 million is the result of lower estimate of the payment needed to fund capital projects associated with the "River City" initiative.
<b>Subtotal</b>	<b>\$65.5</b>	
<b>Total</b>	<b>\$0.0</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Water Fund**  
For the Period Ending September 30, 2007

Department	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<b><u>Local Non-Tax Revenues</u></b>									
<b>Fleet Management</b>	<b>62,572</b>	<b>30,000</b>	<b>17,603</b>	<b>(12,397)</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>
<i>Sale of Vehicles</i>	62,572	30,000	17,603	(12,397)	120,000	120,000	120,000	0	0
<b>Licenses &amp; Inspections</b>	<b>22,943</b>	<b>5,000</b>	<b>6,710</b>	<b>1,710</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>
<i>Miscellaneous</i>	22,943	5,000	6,710	1,710	20,000	20,000	20,000	0	0
<b>Water</b>	<b>39,389,563</b>	<b>8,752,500</b>	<b>8,944,852</b>	<b>192,352</b>	<b>164,777,000</b>	<b>164,810,000</b>	<b>102,300,300</b>	<b>(62,476,700)</b>	<b>(62,509,700)</b>
<i>Sewer Charges to Other Municipalities</i>	27,314,223	8,132,500	8,053,401	(79,099)	29,400,000	29,180,000	29,154,100	(245,900)	(25,900)
<i>Water &amp; Sewer Permits Issued by L &amp; I</i>	1,797,205	380,000	549,523	169,523	1,916,000	1,900,000	1,896,200	(19,800)	(3,800)
<i>Contribution - Sinking Fund Reserve</i>	9,209,377	0	0	0	132,600,000	132,600,000	70,100,000	(62,500,000)	(62,500,000)
<i>Miscellaneous</i>	1,068,758	240,000	341,928	101,928	861,000	1,130,000	1,150,000	289,000	20,000
<b>Revenue</b>	<b>431,648,644</b>	<b>112,336,598</b>	<b>111,378,538</b>	<b>(958,060)</b>	<b>440,362,000</b>	<b>441,079,000</b>	<b>440,103,000</b>	<b>(259,000)</b>	<b>(976,000)</b>
<i>Sales &amp; Charges</i>	420,544,331	109,410,649	108,292,195	(1,118,454)	427,643,600	429,302,193	427,951,100	307,500	(1,351,093)
<i>Fire Service Connections</i>	1,952,844	426,415	440,890	14,475	1,857,500	2,094,651	2,109,100	251,600	14,449
<i>Surcharges</i>	4,729,730	1,200,864	1,191,270	(9,594)	6,665,800	4,732,432	4,722,800	(1,943,000)	(9,632)
<i>Miscellaneous</i>	4,421,739	1,298,670	1,454,183	155,513	4,195,100	4,949,724	5,320,000	1,124,900	370,276
<b>Procurement</b>	<b>39,390</b>	<b>12,000</b>	<b>3,198</b>	<b>(8,802)</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>
<i>Miscellaneous</i>	39,390	12,000	3,198	(8,802)	50,000	50,000	50,000	0	0
<b>City Treasurer</b>	<b>15,753,627</b>	<b>1,100,000</b>	<b>1,105,528</b>	<b>5,528</b>	<b>11,605,000</b>	<b>11,605,000</b>	<b>11,600,000</b>	<b>(5,000)</b>	<b>(5,000)</b>
<i>Interest Earnings</i>	15,753,627	1,100,000	1,105,528	5,528	11,605,000	11,605,000	11,600,000	(5,000)	(5,000)
<b>Total Local Non-Tax Revenue</b>	<b>486,916,739</b>	<b>122,236,098</b>	<b>121,456,429</b>	<b>(779,669)</b>	<b>616,934,000</b>	<b>617,684,000</b>	<b>554,193,300</b>	<b>(62,740,700)</b>	<b>(63,490,700)</b>
<b><u>Other Governments</u></b>									
<b>Water</b>	<b>519,610</b>	<b>100,000</b>	<b>185,743</b>	<b>85,743</b>	<b>1,500,000</b>	<b>750,000</b>	<b>750,000</b>	<b>(750,000)</b>	<b>0</b>
<i>State</i>	462,782	100,000	59,583	(40,417)	1,000,000	500,000	500,000	(500,000)	0
<i>Federal</i>	56,828	0	126,160	126,160	500,000	250,000	250,000	(250,000)	0
<b>Total Other Governments</b>	<b>519,610</b>	<b>100,000</b>	<b>185,743</b>	<b>85,743</b>	<b>1,500,000</b>	<b>750,000</b>	<b>750,000</b>	<b>(750,000)</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
<b>Water</b>	<b>32,310,964</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,537,000</b>	<b>69,663,936</b>	<b>67,602,711</b>	<b>(4,934,289)</b>	<b>(2,061,225)</b>
<i>General Fund</i>	31,338,090	0	0	0	24,500,000	24,500,000	24,500,000	0	0
<i>Aviation Fund</i>	972,874	0	0	0	900,000	900,000	900,000	0	0
<i>Rate Stabilization Fund</i>	0	0	0	0	47,137,000	44,263,936	42,202,711	(4,934,289)	(2,061,225)
<b>Total Revenue from Other Funds</b>	<b>32,310,964</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,537,000</b>	<b>69,663,936</b>	<b>67,602,711</b>	<b>(4,934,289)</b>	<b>(2,061,225)</b>
<b>Total - All Sources</b>	<b>519,747,313</b>	<b>122,336,098</b>	<b>121,642,172</b>	<b>(693,926)</b>	<b>690,971,000</b>	<b>688,097,936</b>	<b>622,546,011</b>	<b>(68,424,989)</b>	<b>(65,551,925)</b>

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Water Fund**  
For the Period Ending September 30, 2007

Department	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target	Current Projection	Current Projection (Over) / Under	
		Plan	Actual	Target Budget	Budget	Budget Plan	Projection	Current Budget	Target Budget
<b>Mayor's Office of Information Services</b>	<b>1,452,662</b>	<b>844,793</b>	<b>653,328</b>	<b>191,465</b>	<b>2,658,206</b>	<b>2,658,206</b>	<b>2,653,147</b>	<b>5,059</b>	<b>5,059</b>
<i>Personal Services</i>	1,124,761	268,145	267,544	601	1,194,856	1,194,856	1,189,797	5,059	5,059
<i>Purchase of Services</i>	291,938	547,298	385,784	161,514	1,427,000	1,427,000	1,427,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	35,963	29,350	0	29,350	36,350	36,350	36,350	0	0
<b>Public Property</b>	<b>4,236,608</b>	<b>3,019,601</b>	<b>3,019,601</b>	<b>0</b>	<b>3,019,601</b>	<b>3,019,601</b>	<b>3,019,601</b>	<b>0</b>	<b>0</b>
<i>Purchase of Services</i>	4,236,608	3,019,601	3,019,601	0	3,019,601	3,019,601	3,019,601	0	0
<b>Office of Fleet Management</b>	<b>6,863,139</b>	<b>2,317,461</b>	<b>2,299,717</b>	<b>17,744</b>	<b>7,782,326</b>	<b>7,782,326</b>	<b>7,782,326</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	2,304,246	543,597	518,623	24,974	2,512,686	2,512,686	2,512,686	0	0
<i>Purchase of Services</i>	1,355,958	379,460	384,286	(4,826)	1,500,000	1,500,000	1,500,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	3,202,935	1,394,404	1,396,808	(2,404)	3,194,640	3,769,640	3,769,640	(575,000)	0
<i>Payments to Other Funds</i>	0	0	0	0	575,000	0	0	575,000	0
<b>Water</b>	<b>265,144,356</b>	<b>112,781,803</b>	<b>100,784,618</b>	<b>11,997,185</b>	<b>403,493,757</b>	<b>400,620,693</b>	<b>336,598,941</b>	<b>66,894,816</b>	<b>64,021,752</b>
<i>Personal Services</i>	86,272,567	18,720,603	18,998,958	(278,355)	93,491,024	92,571,529	91,160,777	2,330,247	1,410,752
<i>Purchase of Services</i>	71,401,402	71,209,200	56,824,501	14,384,699	100,888,069	99,994,200	99,982,200	905,869	12,000
<i>Materials, Supplies &amp; Equipment</i>	37,147,967	22,852,000	24,961,159	(2,109,159)	40,520,700	39,556,000	39,457,000	1,063,700	99,000
<i>Contributions, Indemnities &amp; Taxes</i>	2,443,748	0	0	0	100,000	5,000	5,000	95,000	0
<i>Payments to Other Funds</i>	67,878,672	0	0	0	168,493,964	168,493,964	105,993,964	62,500,000	62,500,000
<b>Finance</b>	<b>65,921,400</b>	<b>37,717,846</b>	<b>37,712,560</b>	<b>5,286</b>	<b>78,583,612</b>	<b>78,583,612</b>	<b>78,583,612</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	270,450	78,326	73,040	5,286	339,412	339,412	339,412	0	0
<i>Personal Services - Fringe Benefits</i>	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
<i>Contributions, Indemnities &amp; Taxes</i>	0	490,004	490,004	0	6,500,000	6,500,000	6,500,000	0	0
<b>Revenue</b>	<b>15,861,002</b>	<b>4,831,443</b>	<b>3,325,637</b>	<b>1,505,806</b>	<b>21,811,638</b>	<b>21,811,638</b>	<b>20,286,524</b>	<b>1,525,114</b>	<b>1,525,114</b>
<i>Personal Services</i>	8,873,190	2,291,105	2,114,218	176,887	11,143,283	11,143,283	9,643,794	1,499,489	1,499,489
<i>Purchase of Services</i>	5,979,808	2,098,568	924,513	1,174,055	9,137,255	9,137,255	9,113,930	23,325	23,325
<i>Materials, Supplies &amp; Equipment</i>	1,006,333	441,270	286,906	154,364	1,528,100	1,528,100	1,525,800	2,300	2,300
<i>Contributions, Indemnities &amp; Taxes</i>	1,671	500	0	500	3,000	3,000	3,000	0	0
<b>Sinking Fund</b>	<b>173,922,577</b>	<b>64,673,400</b>	<b>64,673,400</b>	<b>0</b>	<b>183,469,557</b>	<b>183,469,557</b>	<b>183,469,557</b>	<b>0</b>	<b>0</b>
<i>Debt Service</i>	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
<b>Procurement</b>	<b>47,757</b>	<b>15,472</b>	<b>15,301</b>	<b>171</b>	<b>67,559</b>	<b>67,559</b>	<b>67,559</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	47,757	15,472	15,301	171	67,559	67,559	67,559	0	0
<b>Law</b>	<b>2,879,055</b>	<b>694,883</b>	<b>558,239</b>	<b>136,644</b>	<b>3,084,744</b>	<b>3,084,744</b>	<b>3,084,744</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	2,163,079	516,863	515,739	1,124	2,328,374	2,328,374	2,328,374	0	0
<i>Purchase of Services</i>	700,849	178,020	42,500	135,520	712,087	712,087	712,087	0	0
<i>Materials, Supplies &amp; Equipment</i>	15,127	0	0	0	44,283	44,283	44,283	0	0
<b>Total Water Fund</b>	<b>536,328,556</b>	<b>226,896,702</b>	<b>213,042,401</b>	<b>13,854,301</b>	<b>703,971,000</b>	<b>701,097,936</b>	<b>635,546,011</b>	<b>68,424,989</b>	<b>65,551,925</b>
<i>Personal Services</i>	101,056,050	22,434,111	22,503,423	(69,312)	111,077,194	110,157,699	107,242,399	3,834,795	2,915,300
<i>Personal Services - Fringe Benefits</i>	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
<i>Sub-Total Employee Compensation</i>	166,707,000	59,583,627	59,652,939	(69,312)	182,821,394	181,901,899	178,986,599	3,834,795	2,915,300
<i>Purchase of Services</i>	83,966,563	77,432,147	61,581,185	15,850,962	116,684,012	115,790,143	115,754,818	929,194	35,325
<i>Materials, Supplies &amp; Equipment</i>	41,408,325	24,717,024	26,644,873	(1,927,849)	45,324,073	44,934,373	44,833,073	491,000	101,300
<i>Contributions, Indemnities &amp; Taxes</i>	2,445,419	490,504	490,004	500	6,603,000	6,508,000	6,508,000	95,000	0
<i>Debt Service</i>	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
<i>Payments to Other Funds</i>	67,878,672	0	0	0	169,068,964	168,493,964	105,993,964	63,075,000	62,500,000

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Water Fund**  
For the Period Ending September 30, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008								
		Year to Date			Actual (Over) / Under Target Budget	Full Year			Current Projection (Over) / Under Current Budget Target Budget	
		Month End		Authorized Positions						
		Target Budget Plan	Actual	Original Budget	Current Target Budget	Current Projection				
Mayor's Office of Information Services	16	17	16	1	17	17	17	0	0	
Office of Fleet Management	47	49	49	0	55	52	53	2	(1)	
Water	1,717	1,760	1,728	32	1,971	1,971	1,834	137	137	
Finance	4	5	5	0	5	5		5	5	
Revenue	205	231	207	24	274	270	229	45	41	
Procurement	2	2	2	0	2	2	2	0	0	
Law	32	36	35	1	35	36	36	(1)	0	
<b>Total Water Fund</b>	<b>2,023</b>	<b>2,100</b>	<b>2,042</b>	<b>58</b>	<b>2,359</b>	<b>2,353</b>	<b>2,171</b>	<b>188</b>	<b>182</b>	

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**AVIATION FUND  
QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Aviation Fund**  
All Departments  
For the Period Ending September 30, 2007

Category	FY'07 Year-End Unaudited Actual	Fiscal Year 2008								
		Year to Date			Full Year					
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)		
								Current Budget	Target Budget	
<b><u>REVENUES</u></b>										
Taxes										
Locally Generated Non - Tax Revenues	266,012,999	57,366,658	44,796,493	(12,570,165)	343,775,000	343,771,000	343,771,000	(4,000)	0	
Other Governments	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0	
Revenues from Other Funds of City	920,373	0	9,889,974	9,889,974	1,040,000	1,040,000	10,929,974	9,889,974	9,889,974	
Other Sources										
<b>Total Revenues and Other Sources</b>	<b>268,626,093</b>	<b>57,966,658</b>	<b>55,286,467</b>	<b>(2,680,191)</b>	<b>347,315,000</b>	<b>347,311,000</b>	<b>357,200,974</b>	<b>9,885,974</b>	<b>9,889,974</b>	
Category	FY'07 Year-End Unaudited Actual	Year to Date			Full Year					
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under		
									Current Budget	Target Budget
<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>										
Personal Services	57,886,061	14,755,085	13,165,069	1,590,016	64,734,145	64,800,145	64,800,145	(66,000)	0	
Personal Services - Employee Benefits	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0	
Sub-Total Employee Compensation	91,098,325	33,450,701	31,860,685	1,590,016	101,108,145	101,174,145	101,174,145	(66,000)	0	
Purchase of Services	84,215,909	66,033,260	68,030,034	(1,996,774)	103,388,785	95,054,785	95,054,785	8,334,000	0	
Materials, Supplies and Equipment	11,084,427	5,330,176	4,266,184	1,063,992	17,834,978	14,523,978	14,523,978	3,311,000	0	
Contributions, Indemnities and Taxes	1,242,893	1,041,510	1,208,433	(166,923)	5,078,000	3,695,000	3,695,000	1,383,000	0	
Debt Service	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0	
Payment to Other Funds	16,765,595	11,000,000	0	11,000,000	24,467,000	24,203,000	24,203,000	264,000	0	
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0	
<b>Total Obligations / Appropriations</b>	<b>290,101,560</b>	<b>119,600,647</b>	<b>108,110,336</b>	<b>11,490,311</b>	<b>353,027,000</b>	<b>339,801,000</b>	<b>339,801,000</b>	<b>13,226,000</b>	<b>0</b>	
<b>Operating Surplus / (Deficit)</b>	<b>(21,475,467)</b>	<b>(61,633,989)</b>	<b>(52,823,869)</b>	<b>8,810,120</b>	<b>(5,712,000)</b>	<b>7,510,000</b>	<b>17,399,974</b>	<b>23,111,974</b>	<b>9,889,974</b>	
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>										
Prior Year Fund Balance	47,107,173	-	-	-	51,904,000	42,583,166	42,583,166	(9,320,834)	0	
Net Adjustments - Prior Years	16,951,460	0	0	0	12,000,000	12,000,000	12,000,000	0	0	
<b>Total Net Adjustments</b>	<b>64,058,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,904,000</b>	<b>54,583,166</b>	<b>54,583,166</b>	<b>(9,320,834)</b>	<b>0</b>	
<b>Preliminary Year End Fund Balance</b>	<b>42,583,166</b>	<b>(61,633,989)</b>	<b>(52,823,869)</b>	<b>8,810,120</b>	<b>58,192,000</b>	<b>62,093,166</b>	<b>71,983,140</b>	<b>13,791,140</b>	<b>9,889,974</b>	
Deferred Revenue - Airline Rates & Charges (See Note)	0	0	0	0	0	0	0	0	0	
<b>Year End Fund Balance</b>	<b>42,583,166</b>	<b>(61,633,989)</b>	<b>(52,823,869)</b>	<b>8,810,120</b>	<b>58,192,000</b>	<b>62,093,166</b>	<b>71,983,140</b>	<b>13,791,140</b>	<b>9,889,974</b>	

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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**Quarterly City Managers Report  
Analysis of Year-to-Date Variances  
Aviation Fund  
All Departments  
For the Period Ending September 30, 2007**

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$12.6)	Variances are due to timing differences between projected revenues and actual receipts from: Space Rentals - (\$12.6) million, Car Rental - \$0.6 million, Utilities - (\$0.4), International Terminal Charges - \$0.1 million and Miscellaneous Revenues - (\$0.3) million.
Revenues from Other Funds	\$9.9	Variance is due to two reimbursements from the Capital Projects Fund: 1) \$6.5 million for prior year purchase of 33 jet bridges (30 from US Airways and 3 from United Airlines) that were initially paid from operating fund revenues, and 2) \$3.4 million in uncommitted prior year "pay-as-you-go" project funding.
<b>Subtotal</b>	<b>(\$2.7)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	\$1.6	Variances: 1) Police - \$0.2 million, 2) Fire - \$0.1 million and 3) Commerce - \$1.3 are result of savings from the delay in filling vacancies through the the first quarter of the fiscal year.
Purchase of Services	(2.0)	Variances: 1) MOIS - \$0.4 million, 2) Fleet Management - \$0.5 million, 3) Commerce - (\$2.2) million and 4) Law - (\$0.3) million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	1.1	Variance: Fleet Management - \$1.1 million is due to timing differences between the Target Budget Plan and the actual processing of various purchase orders for vehicle parts, equipment and vehicles.
Contributions, Indemnities & Taxes	(0.2)	Variance: Commerce - \$0.2 million is due to the payment of taxes to to Delaware County earlier than anticipated in the Target Budget Plan.
Payments to Other Funds	11.0	Variance: Commerce - \$11.0 million is the result of the delay in the payment to the Capital Projects Fund for pay-as-you-go projects.
<b>Subtotal</b>	<b>\$11.5</b>	
<b>Total</b>	<b>\$8.8</b>	

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**Quarterly City Managers Report**  
**Analysis of Projected Year-End Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending September 30, 2007

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
Revenues from Other Funds	\$9.9	Variance is due to two reimbursements from the Capital Projects Fund: 1) \$6.5 million for prior year purchase of 33 jet bridges (30 from US Airways and 3 from United Airlines) that were initially paid from operating fund revenues and 2) \$3.4 million in uncommitted prior year "pay-as-you-go" project funding.
<b>Subtotal</b>	<b>\$9.9</b>	
<b><u>Obligations / Appropriations</u></b>		
<b>Subtotal</b>	<b>\$0.0</b>	
<b>Total</b>	<b>\$9.9</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Aviation Fund**  
For the Period Ending September 30, 2007

Department	FY07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<b><u>Local Non-Tax Revenues</u></b>									
<b>Fleet Management</b>	<b>8,226</b>	<b>5,000</b>	<b>7,093</b>	<b>2,093</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>
<i>Sale of Vehicles</i>	8,226	5,000	7,093	2,093	20,000	20,000	20,000	0	0
<b>Procurement</b>	<b>1,525</b>	<b>250</b>	<b>0</b>	<b>(250)</b>	<b>5,000</b>	<b>1,000</b>	<b>1,000</b>	<b>(4,000)</b>	<b>0</b>
<i>Miscellaneous</i>	1,525	250	0	(250)	5,000	1,000	1,000	(4,000)	0
<b>City Treasurer</b>	<b>4,394,295</b>	<b>511,408</b>	<b>500,000</b>	<b>(11,408)</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>
<i>Interest Earnings</i>	4,394,295	511,408	500,000	(11,408)	2,000,000	2,000,000	2,000,000	0	0
<b>Commerce - Division of Aviation</b>	<b>261,608,953</b>	<b>56,850,000</b>	<b>44,289,400</b>	<b>(12,560,600)</b>	<b>341,750,000</b>	<b>341,750,000</b>	<b>341,750,000</b>	<b>0</b>	<b>0</b>
<i>Concessions</i>	24,114,480	5,640,000	5,666,164	26,164	28,000,000	28,000,000	28,000,000	0	0
<i>Space Rentals</i>	74,076,981	29,170,000	16,602,234	(12,567,766)	145,250,000	145,250,000	145,250,000	0	0
<i>Landing Fees</i>	51,466,395	11,540,000	11,515,976	(24,024)	57,500,000	57,500,000	57,500,000	0	0
<i>Parking</i>	33,184,918	0	0	0	34,000,000	34,000,000	34,000,000	0	0
<i>Car Rental</i>	19,708,520	5,000,000	5,586,974	586,974	20,000,000	20,000,000	20,000,000	0	0
<i>Payment in Aid - Terminal Bldg.</i>	0	0	0	0	0	0	0	0	0
<i>Sale of Utilities</i>	5,079,648	1,250,000	811,542	(438,458)	5,000,000	5,000,000	5,000,000	0	0
<i>Overseas Terminal Facility Charges</i>	20,702	0	0	0	0	0	0	0	0
<i>International Terminal Charges</i>	17,848,665	3,000,000	3,118,815	118,815	12,000,000	12,000,000	12,000,000	0	0
<i>Passenger Facility Charge</i>	32,920,891	0	0	0	35,000,000	35,000,000	35,000,000	0	0
<i>Miscellaneous</i>	3,187,753	1,250,000	987,695	(262,305)	5,000,000	5,000,000	5,000,000	0	0
<b>Total Local Non-Tax Revenue</b>	<b>266,012,999</b>	<b>57,366,658</b>	<b>44,796,493</b>	<b>(12,570,165)</b>	<b>343,775,000</b>	<b>343,771,000</b>	<b>343,771,000</b>	<b>(4,000)</b>	<b>0</b>
<b><u>Other Governments</u></b>									
<b>Commerce - Division of Aviation</b>	<b>1,692,721</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>
<i>State</i>	0	0	0	0	0	0	0	0	0
<i>Federal</i>	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0
<b>Total Other Governments</b>	<b>1,692,721</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
<b>Commerce - Division of Aviation</b>	<b>920,373</b>	<b>0</b>	<b>9,889,974</b>	<b>9,889,974</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>10,929,974</b>	<b>9,889,974</b>	<b>9,889,974</b>
<i>General Fund</i>	920,373	0	0	0	1,040,000	1,040,000	1,040,000	0	0
<i>Capital Projects Fund</i>	0	0	9,889,974	9,889,974	0	0	9,889,974	9,889,974	9,889,974
<b>Total Revenue from Other Funds</b>	<b>920,373</b>	<b>0</b>	<b>9,889,974</b>	<b>9,889,974</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>10,929,974</b>	<b>9,889,974</b>	<b>9,889,974</b>
<b>Total - All Sources</b>	<b>268,626,093</b>	<b>57,966,658</b>	<b>55,286,467</b>	<b>(2,680,191)</b>	<b>347,315,000</b>	<b>347,311,000</b>	<b>357,200,974</b>	<b>9,885,974</b>	<b>9,889,974</b>

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Aviation Fund**  
For the Period Ending September 30, 2007

Department	FY07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
								Current Budget	Target Budget
<b>Mayor's Office of Information Services</b>	<b>0</b>	<b>694,000</b>	<b>234,128</b>	<b>459,872</b>	<b>694,000</b>	<b>694,000</b>	<b>694,000</b>	<b>0</b>	<b>0</b>
<i>Purchase of Services</i>	0	694,000	234,128	459,872	694,000	694,000	694,000	0	0
<b>Police</b>	<b>12,694,608</b>	<b>3,217,341</b>	<b>3,003,431</b>	<b>213,910</b>	<b>13,916,182</b>	<b>13,916,182</b>	<b>13,916,182</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	12,582,233	3,097,216	2,894,156	203,060	13,796,057	13,796,057	13,796,057	0	0
<i>Purchase of Services</i>	50,750	54,250	49,350	4,900	54,250	54,250	54,250	0	0
<i>Materials, Supplies &amp; Equipment</i>	61,625	65,875	59,925	5,950	65,875	65,875	65,875	0	0
<b>Fire</b>	<b>5,199,286</b>	<b>1,199,265</b>	<b>1,076,357</b>	<b>122,908</b>	<b>5,493,025</b>	<b>5,559,025</b>	<b>5,559,025</b>	<b>(66,000)</b>	<b>0</b>
<i>Personal Services</i>	5,138,161	1,129,240	1,035,942	93,298	5,400,000	5,466,000	5,466,000	(66,000)	0
<i>Purchase of Services</i>	15,000	15,000	0	15,000	15,000	15,000	15,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	46,125	55,025	40,415	14,610	55,025	55,025	55,025	0	0
<i>Payments to Other Funds</i>	0	0	0	0	23,000	23,000	23,000	0	0
<b>Public Property</b>	<b>20,158,613</b>	<b>25,689,300</b>	<b>25,689,300</b>	<b>0</b>	<b>25,689,300</b>	<b>25,689,300</b>	<b>25,689,300</b>	<b>0</b>	<b>0</b>
<i>Purchase of Services</i>	20,158,613	25,689,300	25,689,300	0	25,689,300	25,689,300	25,689,300	0	0
<b>Office of Fleet Management</b>	<b>3,788,444</b>	<b>2,028,510</b>	<b>918,796</b>	<b>1,109,714</b>	<b>7,906,176</b>	<b>7,906,176</b>	<b>7,906,176</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	1,119,399	224,622	219,027	5,595	1,164,176	1,164,176	1,164,176	0	0
<i>Purchase of Services</i>	417,497	223,898	169,309	54,589	420,000	598,000	598,000	(178,000)	0
<i>Materials, Supplies &amp; Equipment</i>	2,251,548	1,579,990	530,460	1,049,530	6,144,000	6,144,000	6,144,000	0	0
<i>Payments to Other Funds</i>	0	0	0	0	178,000	0	0	178,000	0
<b>Finance</b>	<b>36,138,885</b>	<b>22,757,624</b>	<b>22,757,624</b>	<b>0</b>	<b>43,032,000</b>	<b>43,032,000</b>	<b>43,032,000</b>	<b>0</b>	<b>0</b>
<i>Personal Services - Fringe Benefits</i>	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0
<i>Purchase of Services</i>	2,926,621	3,049,488	3,049,488	0	4,146,000	4,146,000	4,146,000	0	0
<i>Contributions, Indemnities &amp; Taxes</i>	0	1,012,520	1,012,520	0	2,512,000	2,512,000	2,512,000	0	0
<b>Sinking Fund</b>	<b>85,694,411</b>	<b>2,745,000</b>	<b>2,745,000</b>	<b>0</b>	<b>101,150,092</b>	<b>101,150,092</b>	<b>101,150,092</b>	<b>0</b>	<b>0</b>
<i>Debt Service</i>	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
<b>Procurement</b>	<b>0</b>	<b>13,998</b>	<b>13,996</b>	<b>2</b>	<b>73,060</b>	<b>73,060</b>	<b>73,060</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	0	13,998	13,996	2	73,060	73,060	73,060	0	0
<b>Commerce - Division of Aviation</b>	<b>124,935,884</b>	<b>60,794,087</b>	<b>50,893,748</b>	<b>9,900,339</b>	<b>153,222,000</b>	<b>139,930,000</b>	<b>139,930,000</b>	<b>13,292,000</b>	<b>0</b>
<i>Personal Services</i>	37,775,143	9,944,796	8,641,335	1,303,461	42,920,000	42,920,000	42,920,000	0	0
<i>Purchase of Services</i>	60,452,193	36,196,015	38,421,116	(2,225,101)	71,925,000	63,413,000	63,413,000	8,512,000	0
<i>Materials, Supplies &amp; Equipment</i>	8,700,060	3,624,286	3,635,384	(11,098)	11,545,000	8,234,000	8,234,000	3,311,000	0
<i>Contributions, Indemnities &amp; Taxes</i>	1,242,893	28,990	195,913	(166,923)	2,566,000	1,183,000	1,183,000	1,383,000	0
<i>Payments to Other Funds</i>	16,765,595	11,000,000	0	11,000,000	24,266,000	24,180,000	24,180,000	86,000	0
<b>Law</b>	<b>1,491,429</b>	<b>461,522</b>	<b>777,956</b>	<b>(316,434)</b>	<b>1,851,165</b>	<b>1,851,165</b>	<b>1,851,165</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	1,271,125	345,213	360,613	(15,400)	1,380,852	1,380,852	1,380,852	0	0
<i>Purchase of Services</i>	195,235	111,309	417,343	(306,034)	445,235	445,235	445,235	0	0
<i>Materials, Supplies &amp; Equipment</i>	25,069	5,000	0	5,000	25,078	25,078	25,078	0	0
<b>Total Aviation Fund</b>	<b>290,101,560</b>	<b>119,600,647</b>	<b>108,110,336</b>	<b>11,490,311</b>	<b>353,027,000</b>	<b>339,801,000</b>	<b>339,801,000</b>	<b>13,226,000</b>	<b>0</b>
<i>Personal Services</i>	57,886,061	14,755,085	13,165,069	1,590,016	64,734,145	64,800,145	64,800,145	(66,000)	0
<i>Personal Services - Fringe Benefits</i>	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0
<i>Sub-Total Employee Compensation</i>	91,098,325	33,450,701	31,860,685	1,590,016	101,108,145	101,174,145	101,174,145	(66,000)	0
<i>Purchase of Services</i>	84,215,909	66,033,260	68,030,034	(1,996,774)	103,388,785	95,054,785	95,054,785	8,334,000	0
<i>Materials, Supplies &amp; Equipment</i>	11,084,427	5,330,176	4,266,184	1,063,992	17,834,978	14,523,978	14,523,978	3,311,000	0
<i>Contributions, Indemnities &amp; Taxes</i>	1,242,893	1,041,510	1,208,433	(166,923)	5,078,000	3,695,000	3,695,000	1,383,000	0
<i>Debt Service</i>	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
<i>Payments to Other Funds</i>	16,765,595	11,000,000	0	11,000,000	24,467,000	24,203,000	24,203,000	264,000	0

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending September 30, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
<b>Police</b>	<b>161</b>	<b>166</b>	<b>162</b>	<b>4</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	150	155	151	4	155	155	155	0	0
<i>Civilian</i>	11	11	11	0	11	11	11	0	0
<b>Fire</b>	<b>53</b>	<b>57</b>	<b>51</b>	<b>6</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	53	57	51	6	71	71	71	0	0
<i>Civilian</i>	0	0	0	0	0	0	0	0	0
<b>Office of Fleet Management</b>	<b>22</b>	<b>21</b>	<b>20</b>	<b>1</b>	<b>22</b>	<b>22</b>	<b>21</b>	<b>1</b>	<b>1</b>
<b>Procurement</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>Commerce - Division of Aviation</b>	<b>740</b>	<b>788</b>	<b>732</b>	<b>56</b>	<b>914</b>	<b>914</b>	<b>914</b>	<b>0</b>	<b>0</b>
<b>Law</b>	<b>23</b>	<b>21</b>	<b>20</b>	<b>1</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>(1)</b>	<b>0</b>
<b>Total Aviation Fund</b>	<b>999</b>	<b>1,054</b>	<b>986</b>	<b>68</b>	<b>1,194</b>	<b>1,195</b>	<b>1,194</b>	<b>0</b>	<b>1</b>

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**GRANTS REVENUE FUND  
QUARTERLY REPORT**

**Unanticipated Grants**

**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2008  
FOR PERIOD JULY 1, 2007 - SEPTEMBER 30, 2007**

<b>No.</b>	<b>Department</b>	<b>Amount</b>	<b>Grant Title</b>	<b>Source</b>	<b>Description</b>
51	City Planning Commission	87,148.76	Riverfront - Rail Urban Design Study	U.S. Department of Transportation	Rollover unspent funds
69	District Attorney	43,421.33	Courtroom Presentation Tech Grant	U.S. Department of Justice	Rollover unspent funds
51	City Planning Commission	132,838.41	Lower Germantown-Wayne Junct Concept Plan	U.S. Department of Transportation	Grant extension
04	M.O.I.S.	34,014.48	Homeland Security Mapping	U.S. Department of the Interior	Rollover unspent funds
04	M.O.I.S.	1,204.89	Prod Fd - Email Consolidation	Productivity Funds - PICA	Rollover unspent funds
51	City Planning Commission	75,000.00	South of South Walkability Project	U.S. Department of Transportation	Set-up FY 2008 appropriation
69	District Attorney	18,375.78	Witness Relocation	PA Department of Commerce	Rollover unspent funds
69	District Attorney	43,250.22	Domestic Violence Arrest & Enforcement	U.S. Department of Justice	Rollover unspent funds
34	Art Museum	240,000.00	Productivity Fund - Renoir Landscapes Exhibit	Productivity Funds - PICA	Productivity Bank Loan Approved
06	O.H.C.D.	207,500.00	Neighborhood Transformation Initiative	Philadelphia Redevelopment Authority	Additional funds received
69	District Attorney	90,082.00	JAG - III	U.S. Department of Justice	Set-up FY 2008 appropriation
<b>Total</b>		<b>972,835.87</b>			

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

**CASH FLOW  
FORECAST  
FOR  
FISCAL YEAR 2008**

CASH FLOW PROJECTIONS

OFFICE OF THE DIRECTOR OF FINANCE

FY 2008

EQUITY IN CON CASH

GENERAL FUND FY2008

Actual as of September 2007

	(Amounts in \$millions)													Total	Accrued	Under (Over)	Budget Revenues	
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31	June 30						
<b>REVENUES</b>																		
Property Taxes	9.1	7.4	5.4	6.4	5.9	13.7	34.3	201.7	79.7	18.4	6.5	6.1	394.5			0.0	394.5	
Wage, Earnings, NP Tax	95.9	105.8	89.9	105.5	114.9	106.4	121.1	79.8	111.6	100.1	100.4	84.4	1,215.8			0.0	1,215.8	
Realty Transfer Tax	21.6	20.6	15.8	15.5	16.6	17.8	19.8	11.8	15.0	14.3	19.1	17.2	205.0			0.0	205.0	
Sales Tax	12.0	10.7	11.3	11.8	12.2	11.2	10.3	12.4	10.2	10.7	12.1	11.2	135.9			0.0	135.9	
Business Privilege Tax	7.4	3.3	14.2	19.0	1.2	15.3	8.2	1.4	23.8	176.7	146.4	21.3	438.2			0.0	438.2	
Other Taxes	5.2	7.5	6.0	4.9	3.1	5.2	6.3	5.3	5.4	9.0	6.4	4.8	69.2			0.0	69.2	
Locally Generated Non-tax	18.0	22.5	19.1	20.8	18.1	21.0	25.6	19.4	26.8	17.6	19.1	46.8	274.8			0.0	274.8	
Other Governments	4.1	137.1	6.4	99.1	20.4	17.5	30.9	68.8	69.9	53.4	105.5	66.9	680.0	110.0		0.0	790.0	
Other Governments-PICA	18.8	33.1	14.7	24.2	26.3	3.5	22.6	37.7	25.2	9.7	28.2	13.8	257.8		4.2	0.0	262.0	
Interfund Transfers	0.0	0.0	0.9	0.5	0.4	0.5	0.3	0.4	0.5	0.4	0.4	20.4	24.7			0.0	24.7	
<b>Total Current Revenue</b>	<b>192.1</b>	<b>348.0</b>	<b>183.7</b>	<b>307.7</b>	<b>219.2</b>	<b>212.2</b>	<b>279.3</b>	<b>438.6</b>	<b>368.0</b>	<b>410.4</b>	<b>444.0</b>	<b>292.9</b>	<b>3,695.9</b>	<b>114.2</b>		<b>0.0</b>	<b>3,810.1</b>	
Collection of 6-30-07/Govt.	49.3	31.0	10.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	90.3			0.0		
Other Fund Balance Adj.	7.9											(7.0)	0.9					
Non-revenue receipts													0.0					
Non-budget items													0.0					
<b>TOTAL CASH RECEIPTS</b>	<b>249.3</b>	<b>379.0</b>	<b>193.7</b>	<b>307.7</b>	<b>219.2</b>	<b>212.2</b>	<b>279.3</b>	<b>438.6</b>	<b>368.0</b>	<b>410.4</b>	<b>444.0</b>	<b>285.9</b>	<b>3,787.3</b>					
<b>EXPENSES AND OBLIGATIONS</b>																		
Payroll	60.0	151.2	105.8	105.3	112.6	103.4	153.9	101.5	105.4	95.0	113.0	151.0	1,358.1	12.3	0.0	0.0	1,370.4	
Employee Benefits	37.7	45.2	35.8	37.5	37.3	46.3	51.7	36.6	46.6	34.6	40.0	31.6	480.9	30.2	0.7	0.0	511.7	
Pension	3.7	363.0	(2.6)	8.0	(2.1)	(1.9)	1.4	(1.7)	(1.6)	58.7	(1.7)	13.5	436.7			0.0	436.7	
Purchase of Services	23.9	73.0	82.6	101.7	79.4	81.5	99.9	67.3	107.3	83.2	123.1	87.3	1,010.2	22.6	160.4	0.0	1,193.2	
Materials, Equipment	5.8	6.5	6.8	4.7	5.6	5.4	5.4	6.1	6.9	6.4	6.1	2.5	68.2	4.7	17.5	0.0	90.4	
Contributions, Indemnities	16.1	5.3	7.8	0.3	3.1	6.3	0.7	5.3	0.4	8.1	40.3	18.3	112.1	2.3	0.0	0.0	114.4	
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	10.0	10.0			0.0	10.0	
Debt Service-Long Term	6.1	2.3	18.8	0.7	7.9	2.8	6.6	6.6	18.1	3.6	14.0	1.4	89.1			0.0	89.1	
Interfund Charges	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1.4)	0.0	0.0	32.2	30.9			0.0	30.9	
Advances, Subsidies	32.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	32.3			0.0	32.3	
<b>Current Year Appropriation</b>	<b>185.6</b>	<b>646.5</b>	<b>255.0</b>	<b>258.3</b>	<b>243.8</b>	<b>243.8</b>	<b>319.6</b>	<b>221.7</b>	<b>281.8</b>	<b>289.7</b>	<b>334.8</b>	<b>347.9</b>	<b>3,628.4</b>	<b>72.0</b>	<b>178.6</b>	<b>0.0</b>	<b>3,879.1</b>	
Prior Year Encumbrances	60.3	37.7	12.3	8.0	3.4	3.6	4.5	4.8	4.7	5.3	4.3	4.5	153.5	0.3	47.0	20.0	220.8	
Prior Year Vouchers Payable	67.9	46.3	11.9	0.8	0.3								127.2	72.3	225.6			
<b>TOTAL DISBURSEMENTS</b>	<b>313.9</b>	<b>730.5</b>	<b>279.2</b>	<b>267.0</b>	<b>247.5</b>	<b>247.5</b>	<b>324.2</b>	<b>226.4</b>	<b>286.4</b>	<b>294.9</b>	<b>339.2</b>	<b>352.4</b>	<b>3,909.1</b>					
Excess (Def) of Receipts over Disbursements	(64.6)	(351.5)	(85.5)	40.7	(28.3)	(35.3)	(44.9)	212.2	81.6	115.5	104.8	(66.5)	(121.8)					
Opening Balance	505.8	441.3	289.8	204.3	244.9	216.6	181.3	136.5	348.6	430.2	545.7	450.5	505.8					
TRANS		200.0									(200.0)		0.0					
<b>CLOSING BALANCE</b>	<b>441.3</b>	<b>289.8</b>	<b>204.3</b>	<b>244.9</b>	<b>216.6</b>	<b>181.3</b>	<b>136.5</b>	<b>348.6</b>	<b>430.2</b>	<b>545.7</b>	<b>450.5</b>	<b>384.0</b>	<b>384.0</b>					

OFFICE OF THE DIRECTOR OF FINANCE  
 CASH FLOW PROJECTIONS  
 CONSOLIDATED CASH--ALL FUNDS--FY2008

FY 2008

(Amounts in \$millions)

	Actuals				Estimate							
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
<b>General</b>	441.3	289.8	204.3	244.9	216.6	181.3	136.5	348.6	430.2	545.7	450.5	384.0
<b>Grants Revenue</b>	64.7	86.5	71.8	82.4	70.0	70.0	70.0	70.0	70.0	70.0	70.0	70.0
<b>Community Development</b>	(15.9)	(5.3)	(4.7)	(8.9)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	0.0
<b>Vehicle Rental Tax</b>	5.2	5.7	3.8	4.2	4.6	5.0	5.4	5.8	6.2	4.1	4.5	4.9
<b>Other Funds</b>	8.2	10.1	8.8	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
<b>TOTAL OPERATING FUNDS</b>	503.5	386.8	284.0	331.6	293.2	258.3	213.9	426.4	508.4	621.8	527.0	467.9
<b>Capital Improvement</b>	154.0	148.9	141.2	136.2	130.2	124.2	116.2	108.2	100.2	92.2	84.2	76.2
<b>Industrial &amp; Commercial Dev.</b>	4.7	4.7	5.0	4.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
<b>TOTAL CAPITAL FUNDS</b>	158.7	153.6	146.2	140.3	135.2	129.2	121.2	113.2	105.2	97.2	89.2	81.2
<b>TOTAL FUND EQUITY</b>	662.2	540.4	430.2	471.9	428.4	387.5	335.1	539.6	613.6	719.0	616.2	549.1

City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

## METHODOLOGY FOR FINANCIAL REPORTING

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

## METHODOLOGY FOR FINANCIAL REPORTING

### A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.
- **B. Basis of Accounting and Measurement Focus**

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

# QUARTERLY CITY MANAGERS REPORT

## For the Period Ending September 30

### METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

## METHODOLOGY FOR FINANCIAL REPORTING

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

### C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

# **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending September 30**

## **METHODOLOGY FOR FINANCIAL REPORTING**

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

### **D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING September 30, 2007**

## **REPORTS ON MANAGEMENT AND PRODUCTIVITY INITIATIVES**

**Productivity Bank Status Report**

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Board of Revision of Taxes	Web Site Development	Provide additional on-line self-service for appeals, applications, and data searches.	682,825	Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005.
Board of Revision of Taxes	Legacy Systems Conversion	Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project.	2,150,000	Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007.
Board of Revision of Taxes	Phone System Replacement	Replace 25-year-old phone system with modern system.	428,704	Vendor is selected and beginning to install equipment. Expect completion by October 2005.
Board of Revision of Taxes	Computer Assisted Mass Appraisal	Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process.	4,448,784	Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009.
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Finance	Strategic Marketing Plan	Conduct an asset inventory and prepare a strategic marketing plan	164,950	Consultant is collecting data.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	System is operative, payment by credit card is now available to consumers.
Personnel	Human Resource Information System Modernization (HRIS-M)	Implement an automated Human Resources Information System.	7,500,00	Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07.
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: Salvador Dali	The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition generated high attendance.
Philadelphia Museum of Art	Marketing the Museum: Renoir Landscapes	The Museum utilized Bank funding to enhance marketing to out-of-town visitors, increasing visitation, hotel and other related spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The Museum will report on the impact of the Bank loan following the end of the exhibition.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.
Police	Court Attendance Tracking	Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system.	741,980	Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Public Property	Appraisals	Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets.	200,000	The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid.
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.
Register of Wills	Departmental Automation	The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data.	325,000	The project is currently pending City Council approval.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.
Revenue/Police	Reimbursable Overtime	Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems.	248,000	Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06.
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>GRANT AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	500,000	The audits were completed and incorporated into labor negotiations during 2004.
Finance	Health Benefits Consultant	Analyze benefits usage, assist in plan design and in negotiations with benefit providers.	228,000	Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	325,000	Study has been completed, project planning is underway.
Public Property	HVAC Consultant	Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency.	135,000	Study has been completed, results are being analyzed.

<p>In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.</p>
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**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT<sup>(1)</sup>**

Project /Department	Loan Amount	Expenditure Savings/ Revenue Enhancement/ Service Improvement <sup>(3)</sup>	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	TOTAL
Legacy Systems Conversion (BRT)	2,150,000	SI																				
Phone System Replacement (BRT)	428,704	SI																				
Web Site Development (BRT)	682,825	SI																				
Computer Assisted Mass Appraisal (BRT)	4,448,784	SI																				
Affidavit Imaging (CITY COMMISSIONERS)	1,105,906	SI																				
Office Automation (DISTRICT ATTORNEY'S OFFICE)	1,511,321	SI																				
Strategic Marketing Plan (FINANCE)	164,950	RE													169,900							169,900
Alternative Fuels (FLEET) <sup>(4)</sup>	120,000	ES			-49,372	48,128	48,128	48,128	48,128													143,140
FACTS Mgmt Info System (FLEET)	1,944,200	ES	593,000	674,000	781,000	887,000	960,000															3,895,000
Office Automation (LAW)	700,000	ES	173,290	174,156	178,081	182,058	184,453															892,038
Office Automation II (LAW)	1,982,801	RE						1,566,422	3,132,844	3,132,844	3,132,844	3,132,844										14,097,798
Automated Tape Backup (MOIS)	555,673	ES						267,669	267,669	267,669	267,669	267,669										1,338,345
Electronic Bill Presentment & Payment (MOIS)	205,550	RE																				224,415
Human Resources Info. System (PERSONNEL)	7,500,000	ES												44,883	44,883	44,883	44,883	44,883				11,780,341
Goya Marketing (PHILADELPHIA MUSEUM OF ART) <sup>(5)</sup>	203,580	RE							661,189								421,799	1,697,195	2,590,137	3,483,079	3,588,131	661,189
Rome Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE							1,041,500													1,041,500
Dali Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE												356,445								356,445
Renoir Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE															390,356					390,356
Photo Automation (POLICE)	1,282,770	ES		329,592	561,435	578,305	586,342	586,342														2,642,016
Mobile Data Terminals (POLICE)	694,810	SI																				
Information Control System (POLICE)	8,562,308	SI																				
Portable Truck Scales (POLICE)	78,000	RE							154,616	309,232	309,232	309,232	309,232	309,232								1,700,776
Court Attendance Tracking (POLICE)	741,980	ES															1,136,975	1,182,454	1,182,454			3,501,883
Energy Efficient Lamps (PROPERTY)	350,000	ES	112,000	415,000	430,000	470,000	470,000															1,897,000
Appraisals (PROPERTY)	200,000	RE												200,000								200,000
Automation System-I (RECORDS)	3,850,000	ES/SI <sup>(2)</sup>		95,321	233,015	193,366	193,366	96,683														811,751
Automation System-II (RECORDS)	4,444,038	ES/SI <sup>(2)</sup>								304,740	304,740	304,740	304,740	304,740								1,523,700
Departmental Automation (REGISTER OF WILLS)	325,000	RE												366,131	351,131	351,131	351,131	351,131				1,770,655
Integrated Tax System (REVENUE)	4,808,000	RE		1,500,000	2,250,000	3,000,000	3,000,000	3,000,000														12,750,000
Earnings Tax System (REVENUE)	200,000	RE	1,000,000	3,500,000	1,073,000	1,073,000	1,073,000															7,719,000
Automated Audit System (REVENUE)	300,000	RE		779,100	1,113,000	1,113,000	1,113,000	1,113,000														5,231,100
Real Estate Tax System (REVENUE)	1,486,751	RE		1,500,000	1,453,100	969,750	691,350	537,800														5,152,000
Consolidated Tax System (REVENUE)	2,550,000	ES				318,500	637,000	637,000	637,000	637,000												2,866,500
		RE				1,270,000	1,270,000	1,270,000	1,270,000	1,270,000												6,350,000
Reimbursable Overtime (REVENUE/POLICE)	248,000	ES															33,414	33,414	33,414			100,242
		RE															60,046	60,046	60,046			180,138
Geographic Info. System (STREETS) <sup>(6)</sup>	775,000	ES		37,690	116,107	823,037	877,979															1,854,813
<b>TOTAL LOANS</b>	<b>56,320,951</b>																					
<b>TOTAL SAVINGS/REVENUE</b>			<b>1,878,290</b>	<b>9,004,859</b>	<b>8,139,366</b>	<b>10,926,144</b>	<b>11,104,618</b>	<b>8,855,375</b>	<b>7,212,946</b>	<b>5,921,485</b>	<b>4,014,485</b>	<b>4,014,485</b>	<b>881,641</b>	<b>1,581,431</b>	<b>771,914</b>	<b>1,832,449</b>	<b>2,690,083</b>	<b>3,575,123</b>	<b>2,590,137</b>	<b>3,483,079</b>	<b>3,588,131</b>	<b>92,272,041</b>

(1) Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.  
(2) ES reflects expenditures saved due to project implementation. RE reflects revenue enhancement. Some loans project both expenditure savings and revenue enhancements.  
(3) Service-level improvement loans are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.  
(4) First-year amount reduced by additional project expenses not included in the original estimates.  
(5) Due to the timing of the exhibition, actual benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.  
(6) Due to implementation difficulties, loan was full prepaid by Streets Department in FY94. Productivity Bank will continue to monitor the project and assess its impact.

**PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007**

**C. LOAN AUTHORIZATION SCHEDULE**

Department/Project	FY 93	FY 94	FY 95	FY 96	FY 97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	TOTAL
BRT - Web Site Development													682,825					682,825
BRT - Legacy Systems Conversion													525,000	1,100,000				1,625,000
BRT - Phone System Replacement													428,704					428,704
BRT - Computer Assisted Mass Appraisal														3,383,871	354,971	354,971	354,971	4,448,784
City Commissioners - Imaging System					1,105,906													1,105,906
District Attorney's Office								1,511,321										1,511,321
Finance - Strategic Marketing Plan													164,950					164,950
Fleet Mgmt. - Alternative Fuels	120,000																	120,000
Fleet Mgmt. - Info System		1,944,200																1,944,200
Law - Automation	700,000																	700,000
Law - Automation II						1,982,801												1,982,801
MOIS - Automated Tape Backup						555,673												555,673
MOIS - Electronic Bill Presentment & Pmt.												155,550	50,000					205,550
Personnel - Automate HR Info. System															5,829,333	1,375,000	200,000	7,404,333
Philadelphia Museum of Art - Goya Exhibition							203,580											203,580
Philadelphia Museum of Art - Rome Exhibition								240,000										240,000
Philadelphia Museum of Art - Dali Exhibition													240,000					240,000
Philadelphia Museum of Art - Renoir Exhibition																240,000		240,000
Police - Mobile Data Terminals				694,810														694,810
Police - Photo Automation		1,282,770																1,282,770
Police - Information Control System								4,279,241	3,198,519	597,300	487,248							8,562,308
Police - Portable Truck Scales								78,000										78,000
Police - Court Attendance Tracking														741,980				741,980
Public Property - Energy Efficient Lamps	200,000	150,000																350,000
Public Property - Appraisals													200,000					200,000
Records - Automation of Doc. Rec.		1,850,000	2,000,000															3,850,000
Records - Automation of Doc. Rec.								4,444,038										4,444,038
Register of Wills - Departmental Automation													285,920	39,080				325,000
Revenue - Automated Audit	300,000																	300,000
Revenue - Consolidated Tax Accounting				2,550,000														2,550,000
Revenue - Earnings Tax	200,000																	200,000
Revenue - Integrated Tax	750,000	4,058,000																4,808,000
Revenue - Real Estate	125,000	1,361,751																1,486,751
Revenue/Police - Reimbursable Overtime														248,000				248,000
Streets - Geographic Info Sys.		775,000																775,000
<b>TOTAL</b>	<b>2,395,000</b>	<b>11,421,721</b>	<b>2,000,000</b>	<b>3,244,810</b>	<b>1,105,906</b>	<b>2,538,474</b>	<b>203,580</b>	<b>10,552,600</b>	<b>3,198,519</b>	<b>597,300</b>	<b>487,248</b>	<b>155,550</b>	<b>2,577,399</b>	<b>5,512,931</b>	<b>6,184,304</b>	<b>1,969,971</b>	<b>554,971</b>	<b>55,700,284</b>